COSCO SHIPPING Ports Limited
中遠海運港口有限公司

The Ports for ALL

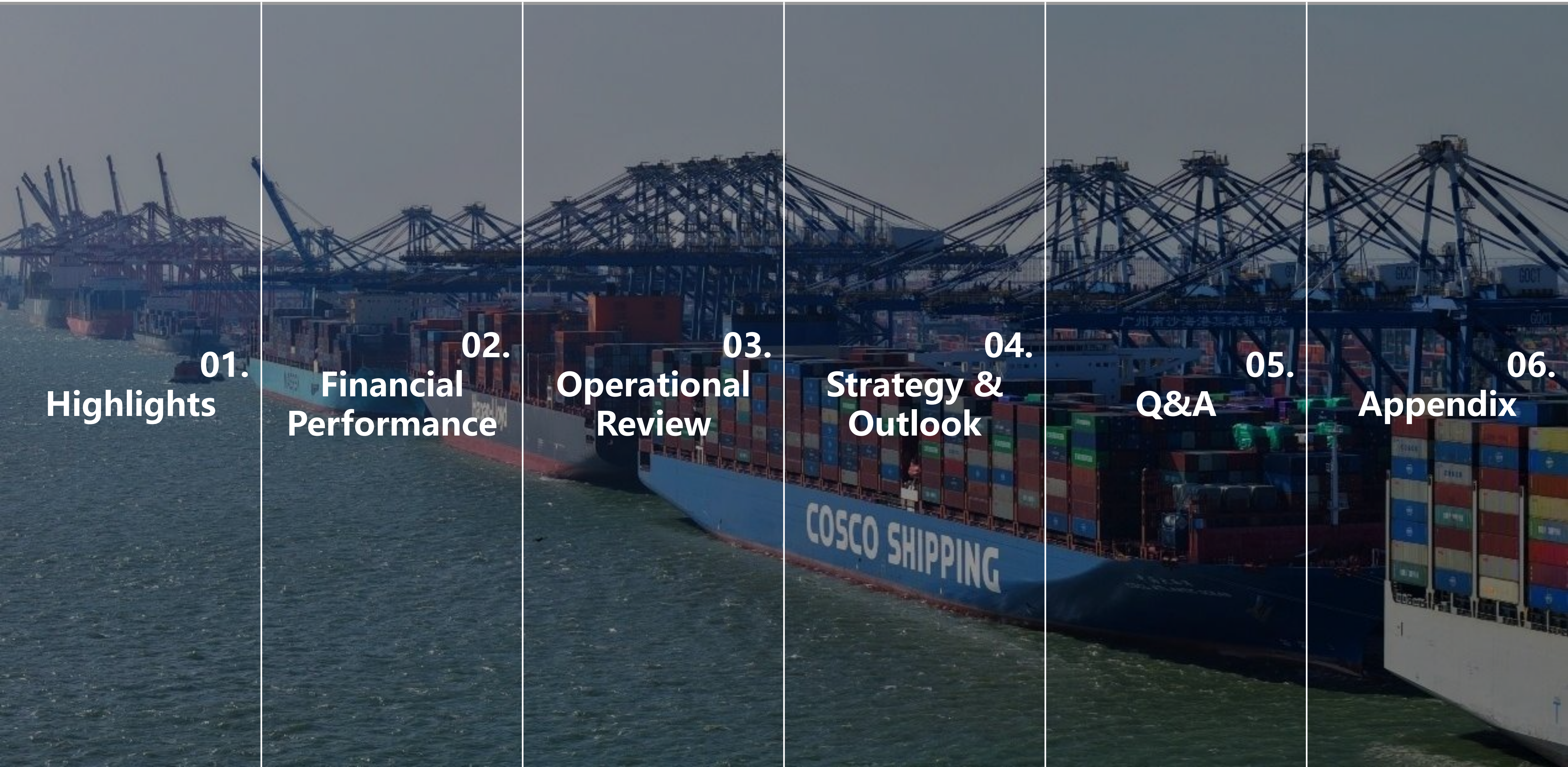
WEAVING NEW CONNECTIONS
EMPOWERING SMART JOURNEYS



1H2026 Financial Results

August 2026

Content



03 | Highlights

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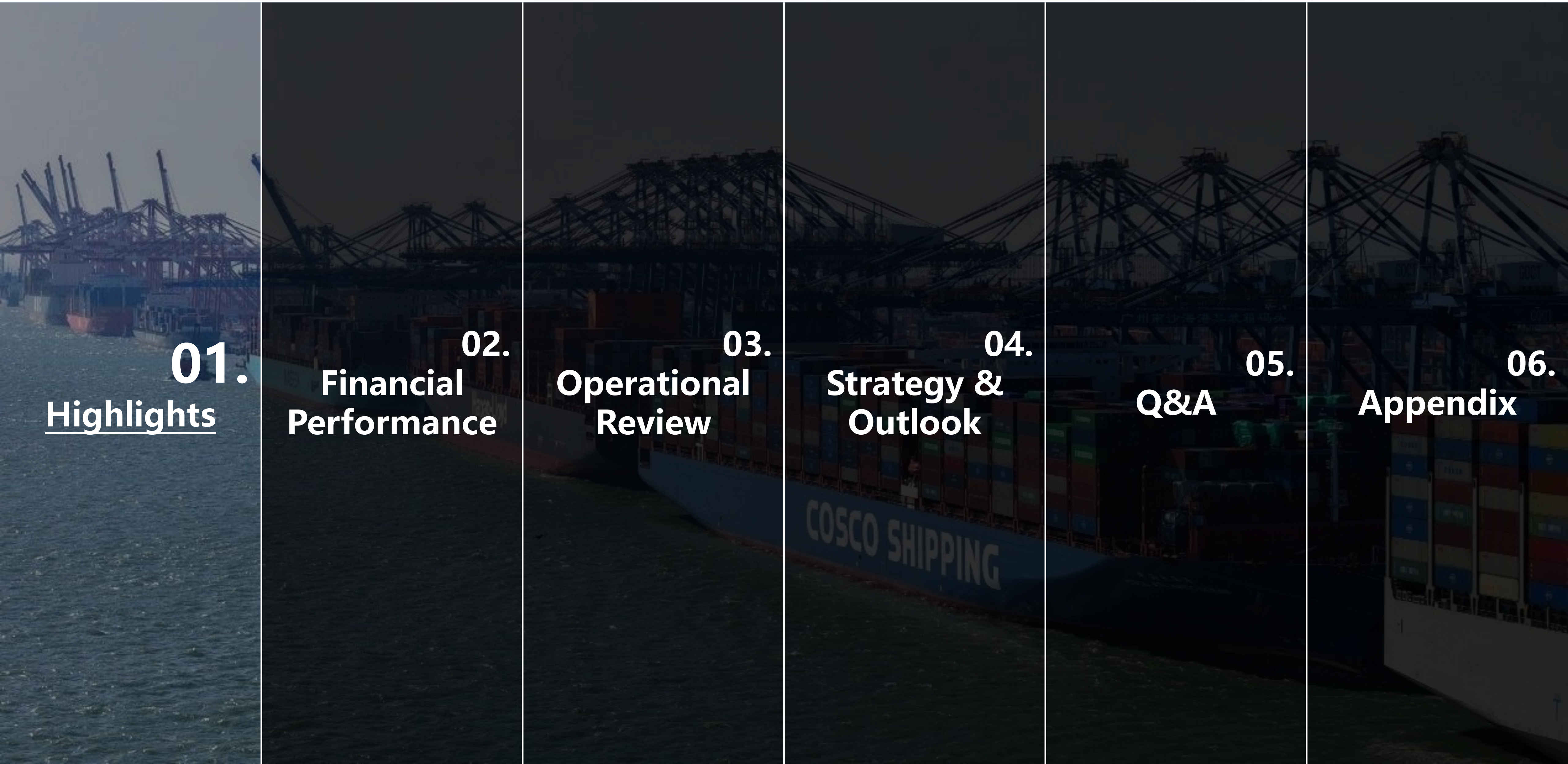

1H 2026 HIGHLIGHTS

"In 1H 2026, Achieving Steady Growth Despite Market Headwinds"

1H 2026 Total Throughput

+7.9%

Total Throughput rose by 7.9% YoY to 80.2 million TEU

1H 2026 Equity Throughput

+7.0%

Equity Throughput was up 7.0% YoY to 24.5 million TEU

1H 2026 Revenue

+12.3%

Revenue increased by 12.3% YoY to USD 905.3 million

1H 2026 EBITDA

+20.6%

EBITDA grew by 20.6% YoY to USD 536.4 million

1H 2026 Profit Attributable to Shareholders

+28.5%

Profit Attributable to Shareholders climbed 28.5% YoY to USD 233.7 million

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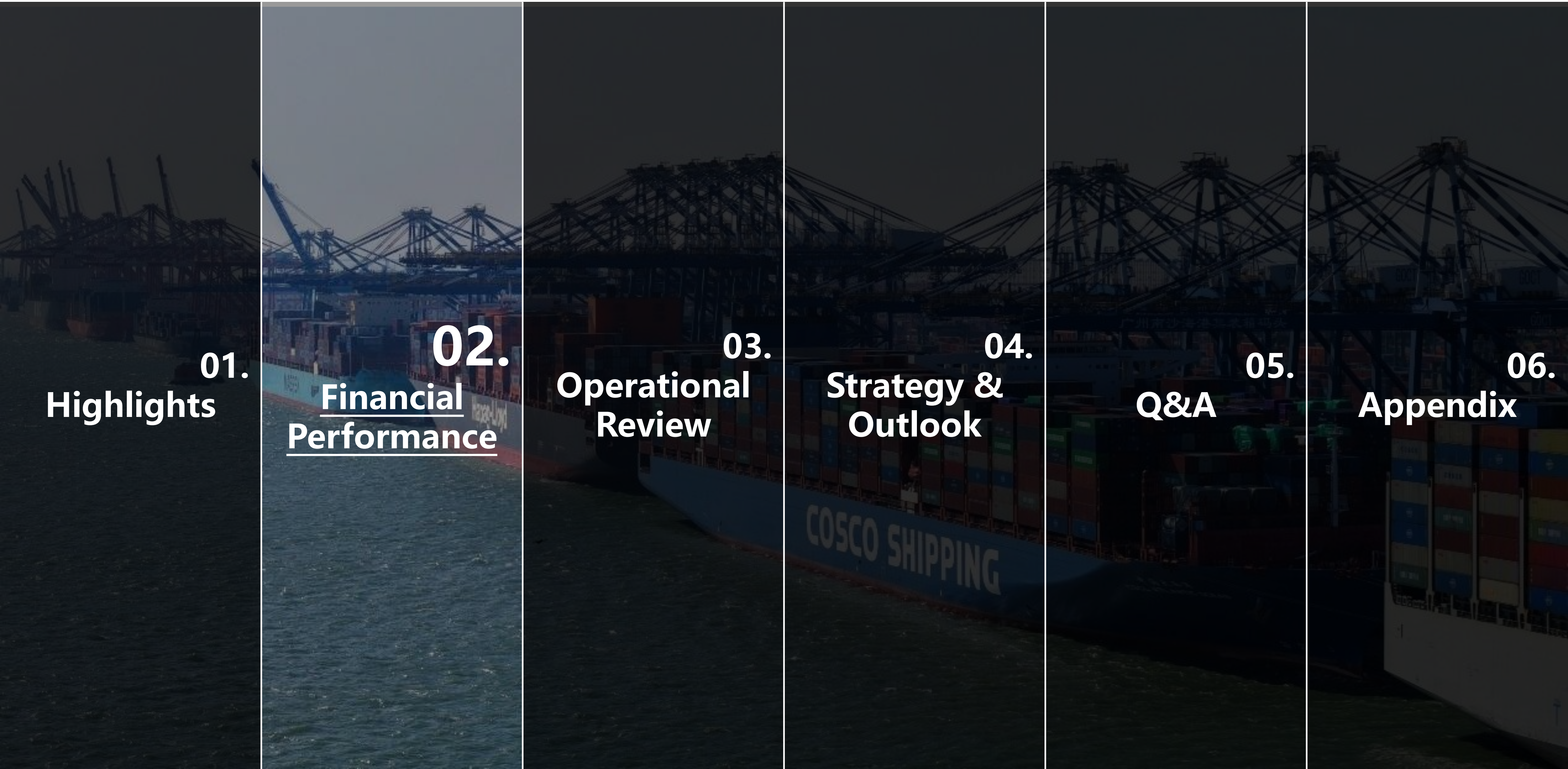

Strong Throughput Performance Drove Financial Growth

YoY +12.3%	YoY +9.3%	YoY +20.6%	YoY +28.5%	YoY +22.4%
Revenue	Gross Profit	EBITDA	Profit Attributable to Shareholders	Dividend per share
905.3 Million USD	239.5 Million USD	536.4 Million USD	233.7 Million USD	2.360 US cents

Strengthening Core Operations While Accelerating Newly Commissioned Terminals

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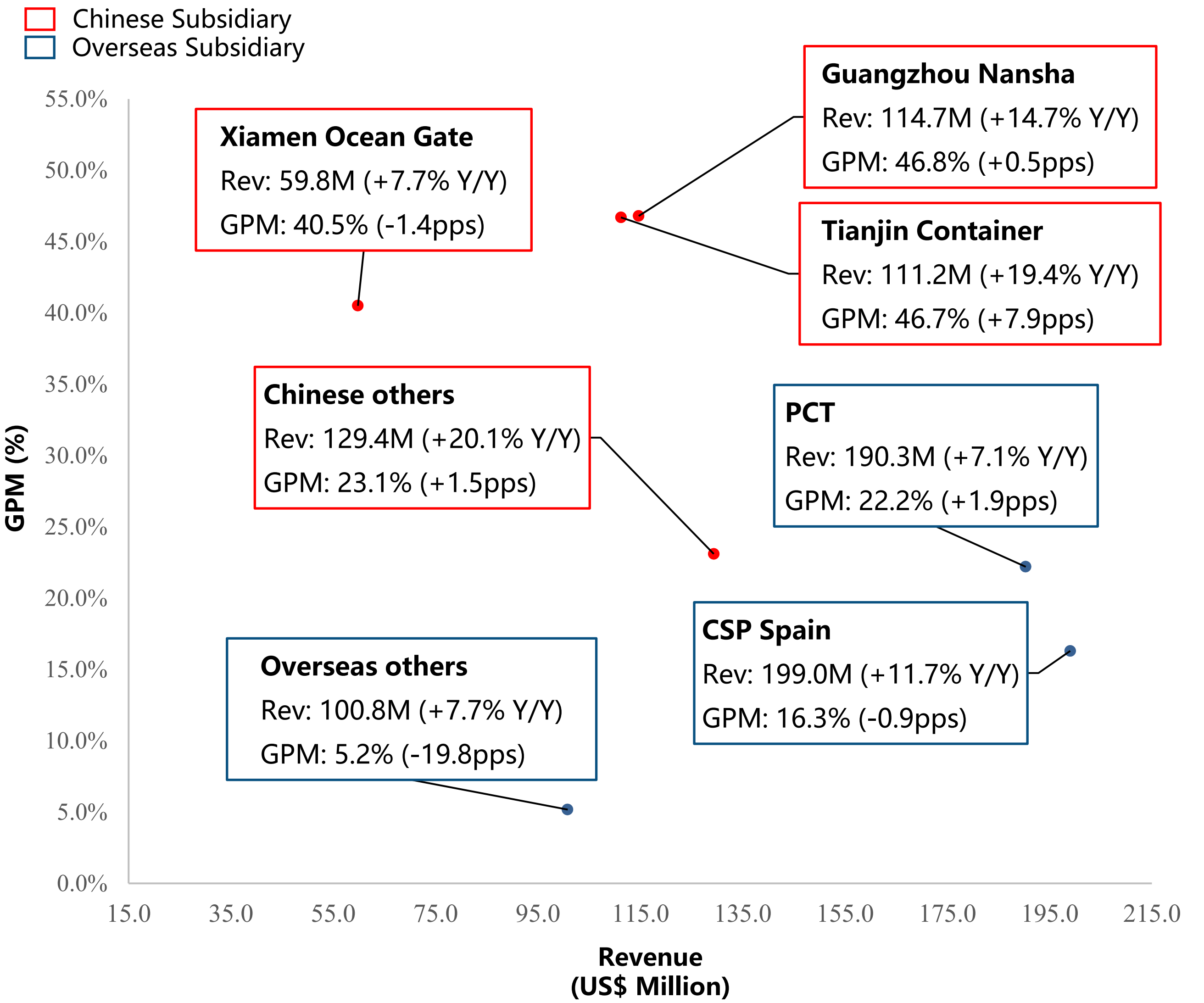
1H2026 Subsidiaries revenue (US$ Million) and GPM (%)



	1H2026 Revenue (US$ Million)	1H2026 GPM (pps)
China Subsidiaries	415.1 (+16.4%)	38.5% (+2.3pps)
Overseas Subsidiaries	490.2 (+9.1%)	16.3% (-3.7pps)
Total Subsidiaries	**905.3 (+12.3%)**	**26.5% (-0.7pps)**

- **5 key regional shipping hubs have continued to be our major contributors in 1H:**
  - Chinese subsidiary terminals:
    - **Xiamen, Guangzhou Nansha and Tianjin terminals** maintained a gross profit margin exceeding 40%;
  - Overseas subsidiary terminals:
    - **PCT and CSP Spain terminals** both recorded a strong YoY revenue growth

- **Accelerating the development of new projects:**
  - The newly commissioned terminals remain in the initial phase of market cultivation and capacity ramp-up; full economies of scale will develop over the long term.

China Terminals Deliver Growth Overseas Impacted by Newly Commissioned Terminals

Total Terminal Profit

234.2 M USD YoY ▼-3.1%

Chinese terminal profit: Terminals in the Yangtze River Delta and Pearl River Delta recorded high profit growth, mainly driven by higher profits at Shanghai and Guangzhou terminals;

Overseas terminal profit: The newly commissioned terminals are in the capacity ramp-up stage, whereas recurring overseas terminal profit recorded a positive YoY growth.

China Terminal Profit

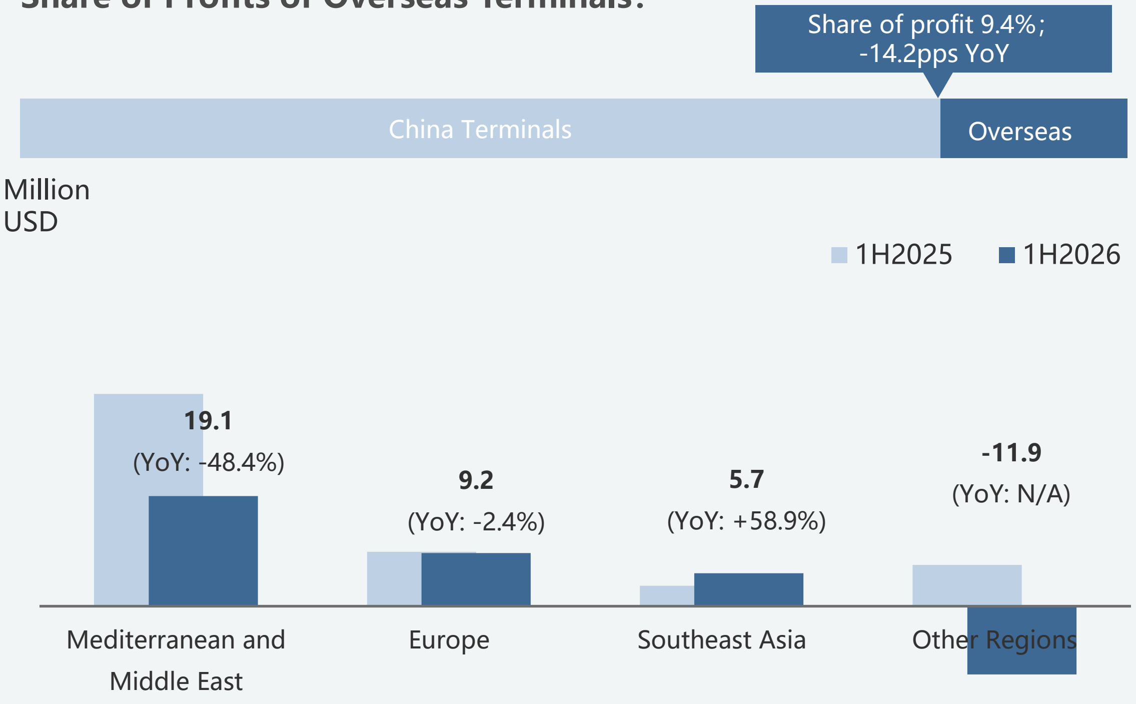
212.1 M USD YoY ▲+14.8%

Share of Profits of China Terminals:

Overseas Terminal Profit

22.1 M USD YoY ▼-61.4%

Share of Profits of Overseas Terminals:



*Mediterranean and Middle East: **PCT, CSP Abu Dhabi and CFS**, RSGT, Suez Canal, Kumport, Vado, Sokhna terminals and other related business;*
*Europe: **CSP Spain, CSP Zeebrugge and CFS**, Antwerp, Euromax, CTT and other related business;*
Southeast Asia: COSCO-PSA Terminal, HLT and TLT Laemchabang Terminals;
*Other Regions: **CSP Chancay, Guinea,** Seattle Terminal*

09 | Solid Balance Sheet Anchors Ongoing Growth

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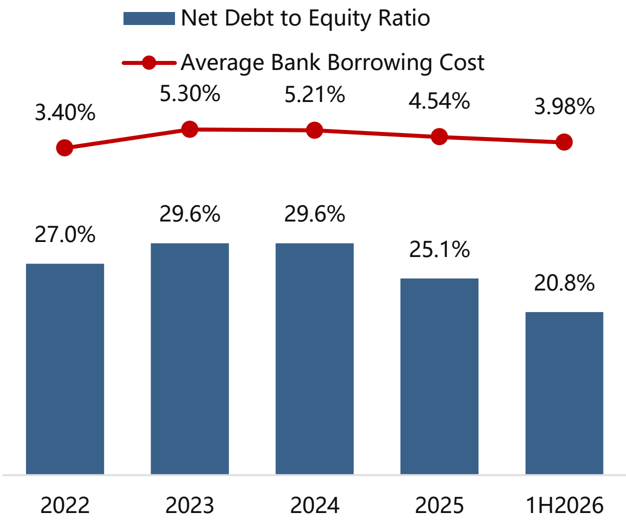
Healthy Financial Position Further Propels Sustainable Growth

- A stable cash position will help our company continue seeking new investment opportunities;
- Our net debt-to-equity ratio in 1H2026 was 20.8% , remaining at a low level;
- In 1H2026, the average bank borrowing costs decreased to 3.98%, showing the effectiveness of our finance cost control measures

USD Million	As of 31 Dec 2025	As of 30 Jun 2026
Total assets	12,783.4	12,992.8
Total Liabilities	5,240.1	5,046.1
Total Debt	3,239.4	3,008.2
Equity Attributable to Shareholders	6,411.6	6,776.4
Cash and Bank Balance	1,332.4	1,345.4

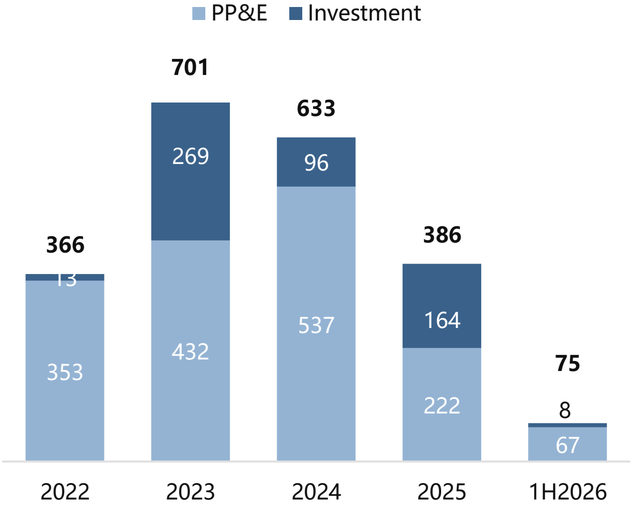
Net debt-to-equity ratio & average bank borrowing cost

20.8%
1H2026 Net Debt to Equity Ratio

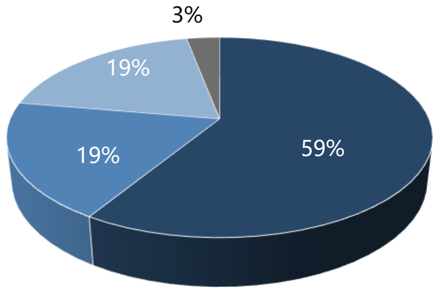


CAPEX (Million USD)

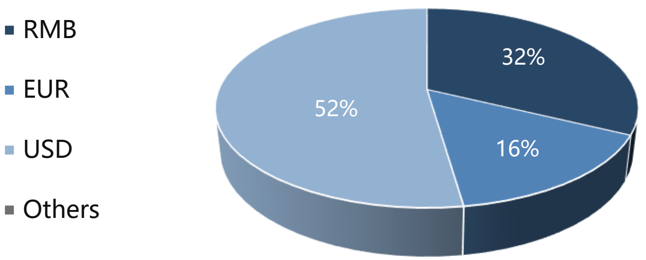
75.2M USD
1H2026 CAPEX



Cash and Bank Balance



Total Debt Structure



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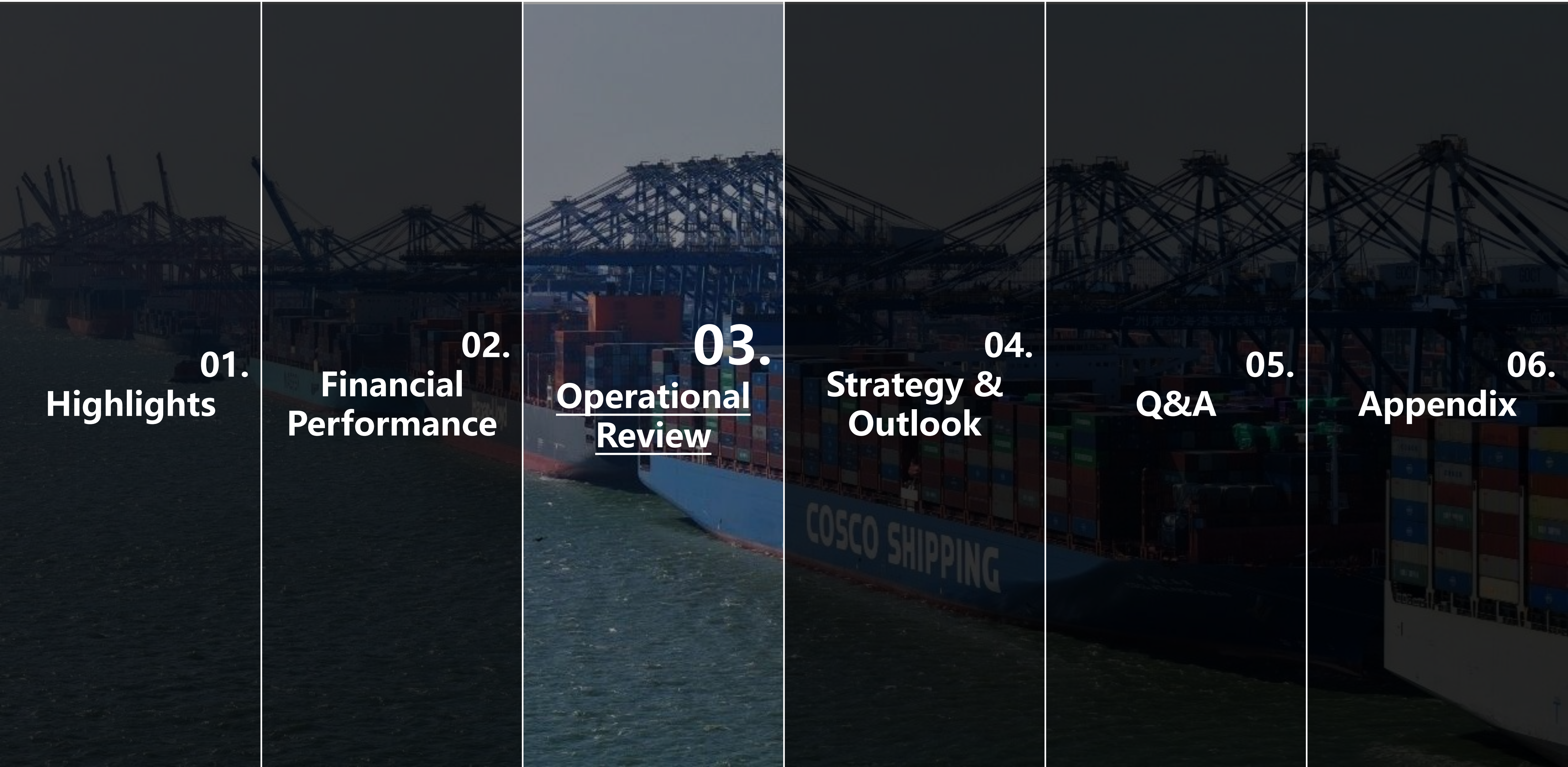

Throughput Achieves Strong Growth Momentum

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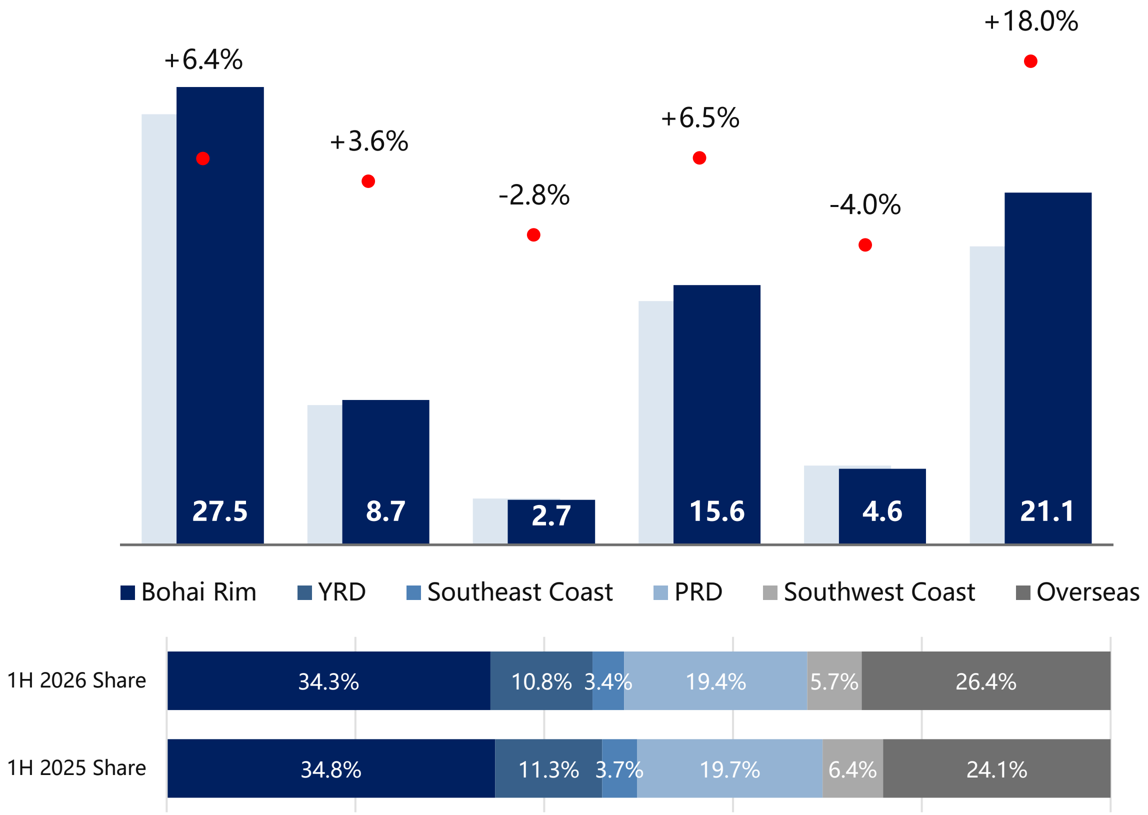
Total Throughput ▲ +7.9% YoY
80.1 M TEU

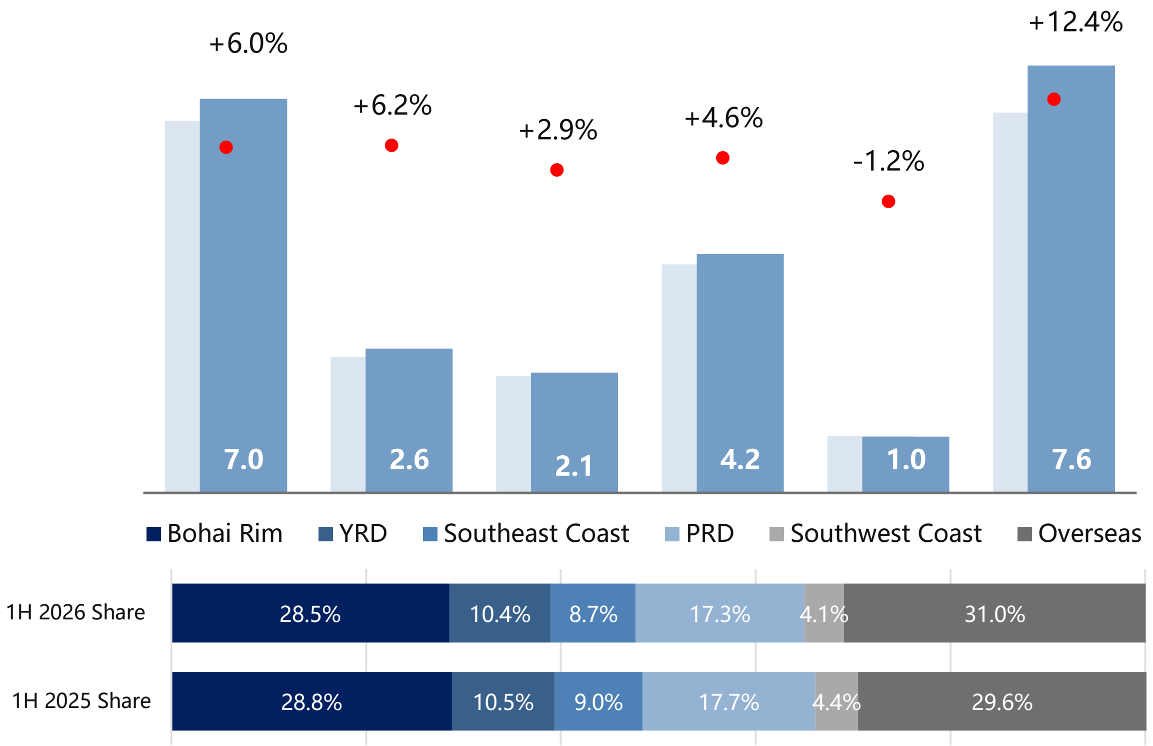
Overseas terminals drove our company throughput growth

Equity Throughput ▲ +7.0% YoY
24.5 M TEU

1H2026 Total Throughput by Region (M TEU)



1H2026 Equity Throughput by Region (M TEU)



International Throughput Growth and Domestic Throughput Recovery in 2Q Lifted ASP at Our Subsidiaries in 1H

- International throughput grew 2.0% YoY, while domestic volume fell 5.8% YoY in 1H due to lower domestic volume at Tianjin Terminal, though it improved from a 9.9% YoY drop in 1Q;
- ASP in Europe rose 2.1% YoY, while ASP in China reversed to a 3.2% YoY increase in 1H following a 0.4% YoY dip in 1Q.

Continuing to attract new routes

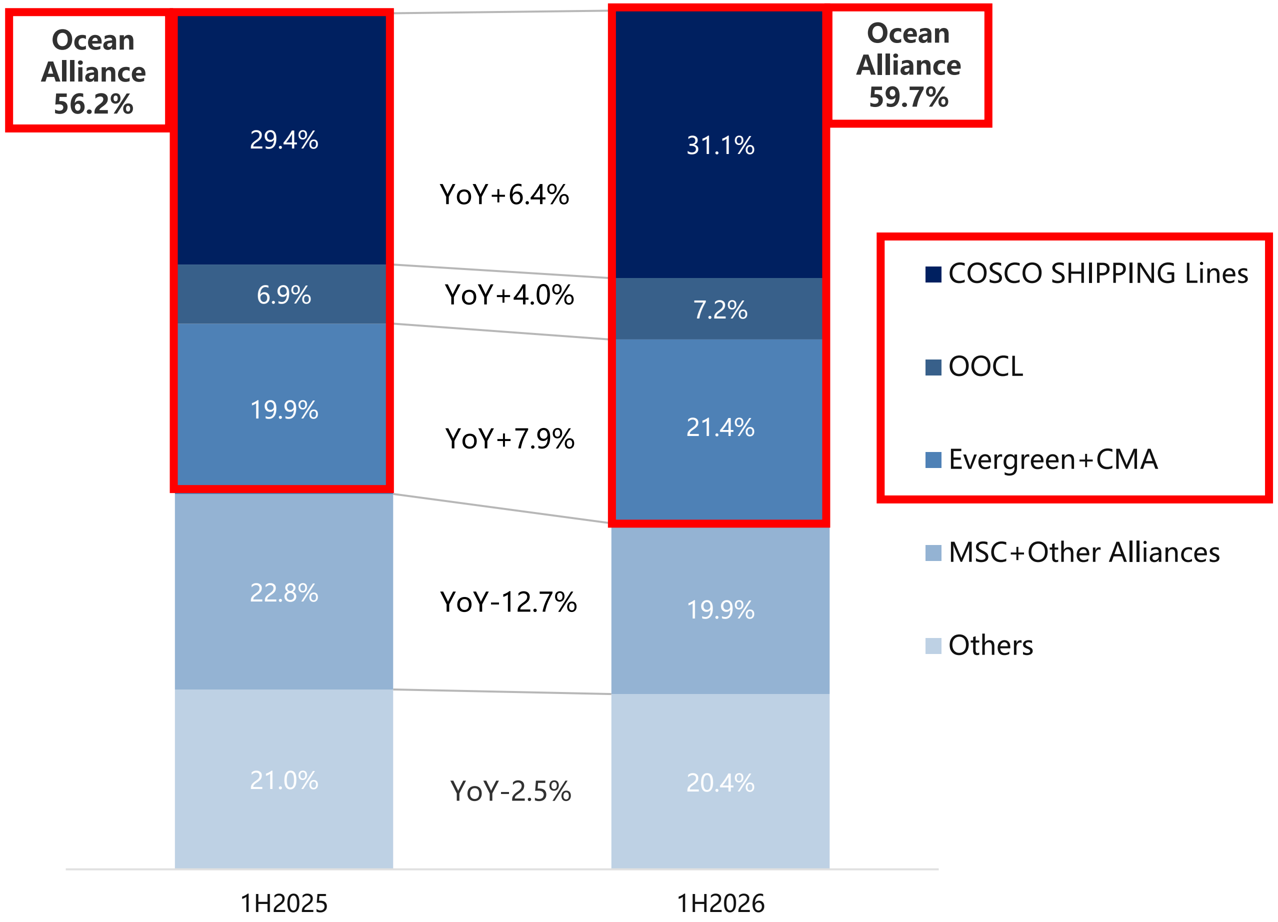
International Routes Throughput **+2.0% YoY**

Domestic Routes Throughput **-5.8% YoY**

Change in ASP at European Subsidiaries (in EUR) **+2.1% YoY**

Change in ASP at Chinese Subsidiaries (in RMB) **+3.2% YoY**

Customer Composition of 9 Major Subsidiaries[1]



(1) *Total throughput from 9 major subsidiaries handling calls from all shipping lines, including terminals at TCT, Guangzhou Nansha, Xiamen, Lianyungang, PCT, CSP Spain, CSP Zeebrugge, CSP Abu Dhabi and Peru Chancay.*

Developing a Global Supply Chain Network

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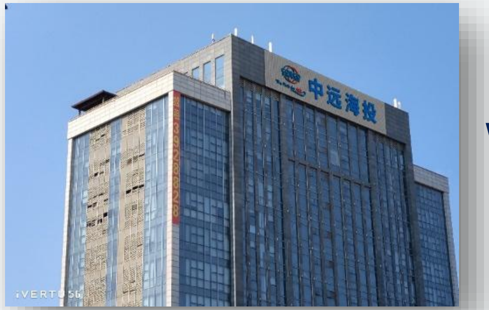
Transporting High-Value Goods

"Shipping+Ports+Logistics" Integrated Development

- Targeting Shipping Companies
- Building Solutions for Industrial Supply Chains
- Establishing New Logistics Hubs
- Allocating Logistics Resources
- Integrating Terminal Operations

Xiamen Haitou Supply Chain



Total Area
377,100m²

Warehouse Area
218,500m²

Usage Rate
~90%

Xiamen Haicang Supply Chain

Total Area
23,800m²

Warehouse Area
20,000m²

Usage Rate
~50%

In operation since Nov 2024

CSP Abu Dhabi CFS Phase I (1)

Total Area
273,970m²

Warehouse Area
50,666m²

Usage Rate
~65%

(1) *The entire Abu Dhabi CFS project (Phases 1 & 2) has a total warehouse area of 105,225m², the total capital expenditure is estimated at USD 138 M.*

CSP Zeebrugge CFS

Total Area
77,869m²

Warehouse Area
41,582m²

Usage Rate
~85%

Accelerating Smart Port Innovation

SMART PORTS

- Deployed smart container vehicles commercially at CSP Xiamen, Wuhan, Quanzhou, Abu Dhabi, Nantong, Guangzhou Nansha, and Chancay terminals, handling volume reached 0.71 million TEU in 1H2026, representing a 25% YoY increase;
- Launched commercial operations at CSP Chancay Terminal in Peru in 2Q2025, debuting South America's first smart port;
- Accelerate the expansion and development of smart ports across other terminals in the future

DIGITAL INTELLIGENCE

- EAM: Standardized management and operational processes, delivering remarkable results in cost reduction and significantly enhancing subsidiary efficiency;
- MIS: Launched a new digital solution to optimize supply chain data reporting and management;
- WMS: Expanded end-to-end digital supply chain services to comprehensively support business growth

INFORMATION TECHNOLOGY

- TOS: Deployed the Navis N4 system at CSP Zeebrugge, Lianyungang, Quanzhou Pacific, Jinjiang, Wuhan, and Nantong terminals, steadily driving up operational efficiency at each port.
- Continue upgrading and optimizing TOS capabilities across the global terminal network where conditions permit.

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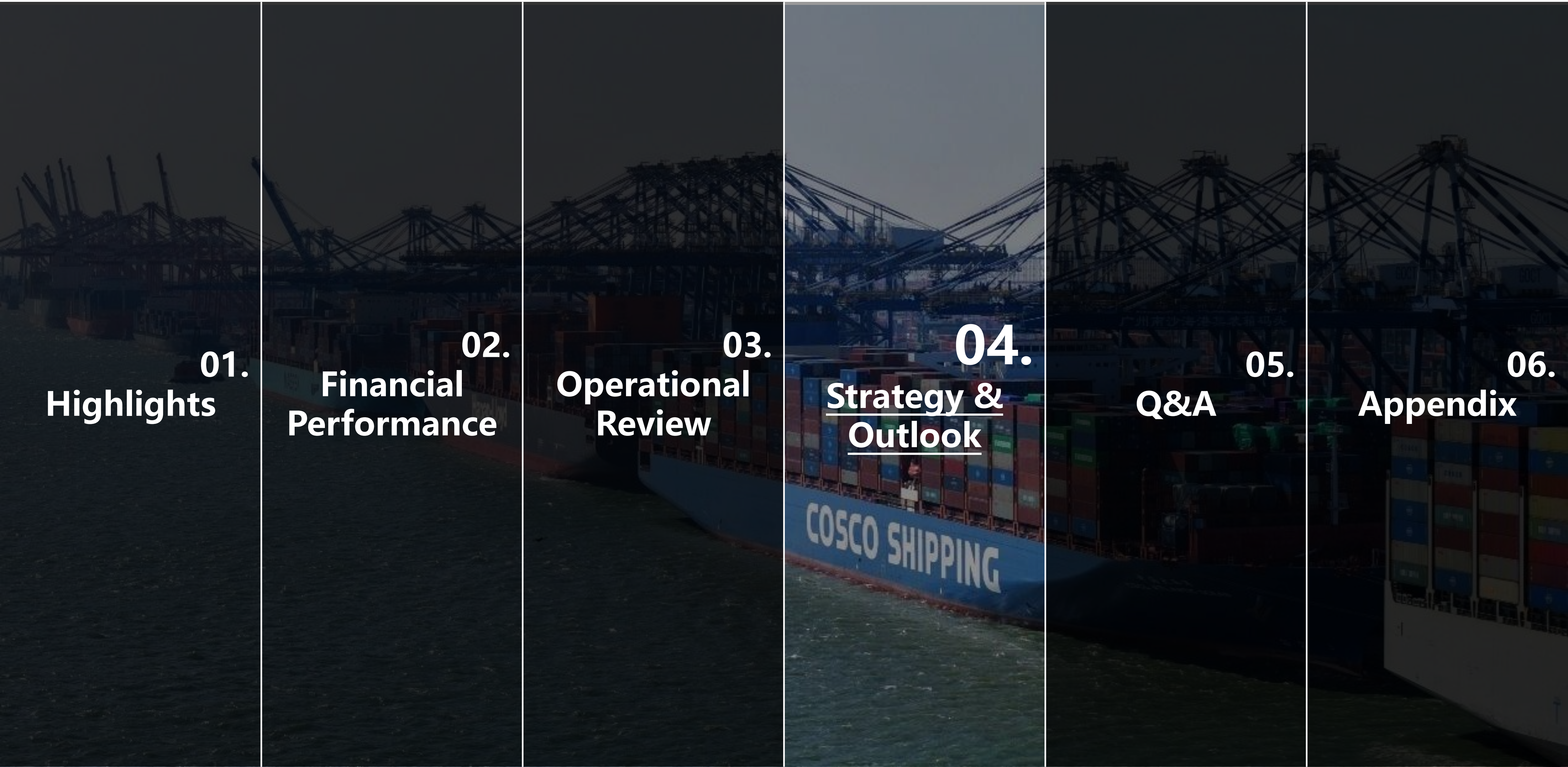

Development Strategy Driven by "Global Network Expansion" and "Lean Operations"

Optimizing Global Portfolio

Elevating Operational Performance

Global Layout

Continuously build a globally efficient port network, continue to explore investment opportunities in key hub ports in emerging markets, regional markets, and third-country markets, as well as core supply chain resources behind the ports.

Balanced Development

Build a balanced global port network, seize investment opportunities in potential greenfield and brownfield projects, explore strategically significant subsidiaries and highly profitable non-subsidiaries.

Efficiency

Dispose non-core terminal assets strategically to enhance the profitability and efficiency of the asset portfolio.

Integration
+
Digitalization
+
Green Development

Strengthening Lean Operations

Enhancing Development Quality

Cost Reduction

Promote cost control with a focus on operating cost per TEU. Leverage digitalization measures to achieve the efficient utilization of resources, helping to reduce production costs.

Synergy

Strengthen synergy between ports and shipping lines, engage in marketing strategies with major shipping companies, improving service capabilities under the COSCO "dual-brand" strategy.

Digitalization

Through digital and intellectual innovation, starting from the digitalization of customer service, port automation and information management intelligence, we have formed a systematic ability to empower lean operations and serve customers efficiently.

Industry Awards and Recognitions: IR & ESG

Awards from Mainstream IR & ESG

HKQAA: Outstanding Carbon Neutrality Contribution Management Award (Shipping Industry) – Excellent Visionary Carbon Neutrality Planning Blueprint

HKIRA:
- ESG Excellence Award
- Best IR Company
- Best ESG (Environment)
- Best ESG (Social)
- Best ESG (Corporate Governance)
- Best Annual Report

Corporate Governance Asia Magazine:
- Best CEO in Asia
- Best CFO in Asia
- Best Investor Relations Officer
- Best Investor Relations Team
- Asia Sustainability Award

Gelonghui: ESG Information Disclosure Excellence Enterprise

Recognitions from Mainstream ESG Ratings and Indices (As of 30 June 2026)

FTSE4Good	Hang Seng Corporate Sustainability Index Series Member 2025-2026	MSCI	CDP DISCLOSURE INSIGHT ACTION	SUSTAINALYTICS	Wind ESG COSCO SHIP PORT 2025 Rating AA
FTSE4Good Index Series Constituent	**HSCSI** ESG Rating A+	**MSCI** ESG Rating BBB	**CDP 2025** Climate Change B	**Sustainalytics** ESG Risk Rating 16.5 (Low Risk)	**Wind** ESG Rating AA

Outlook – Becoming a Leading Global Port Logistics Service Provider

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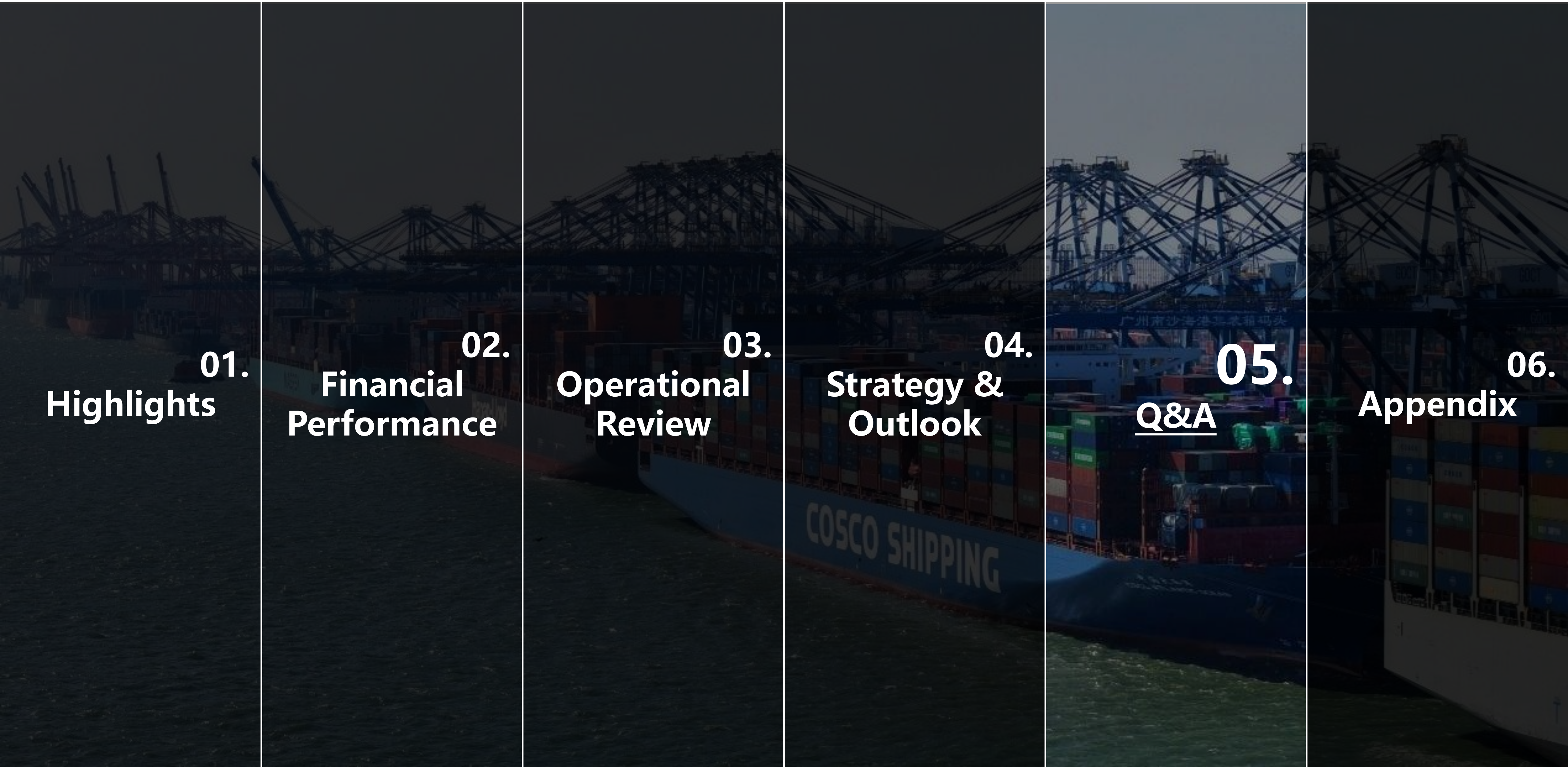

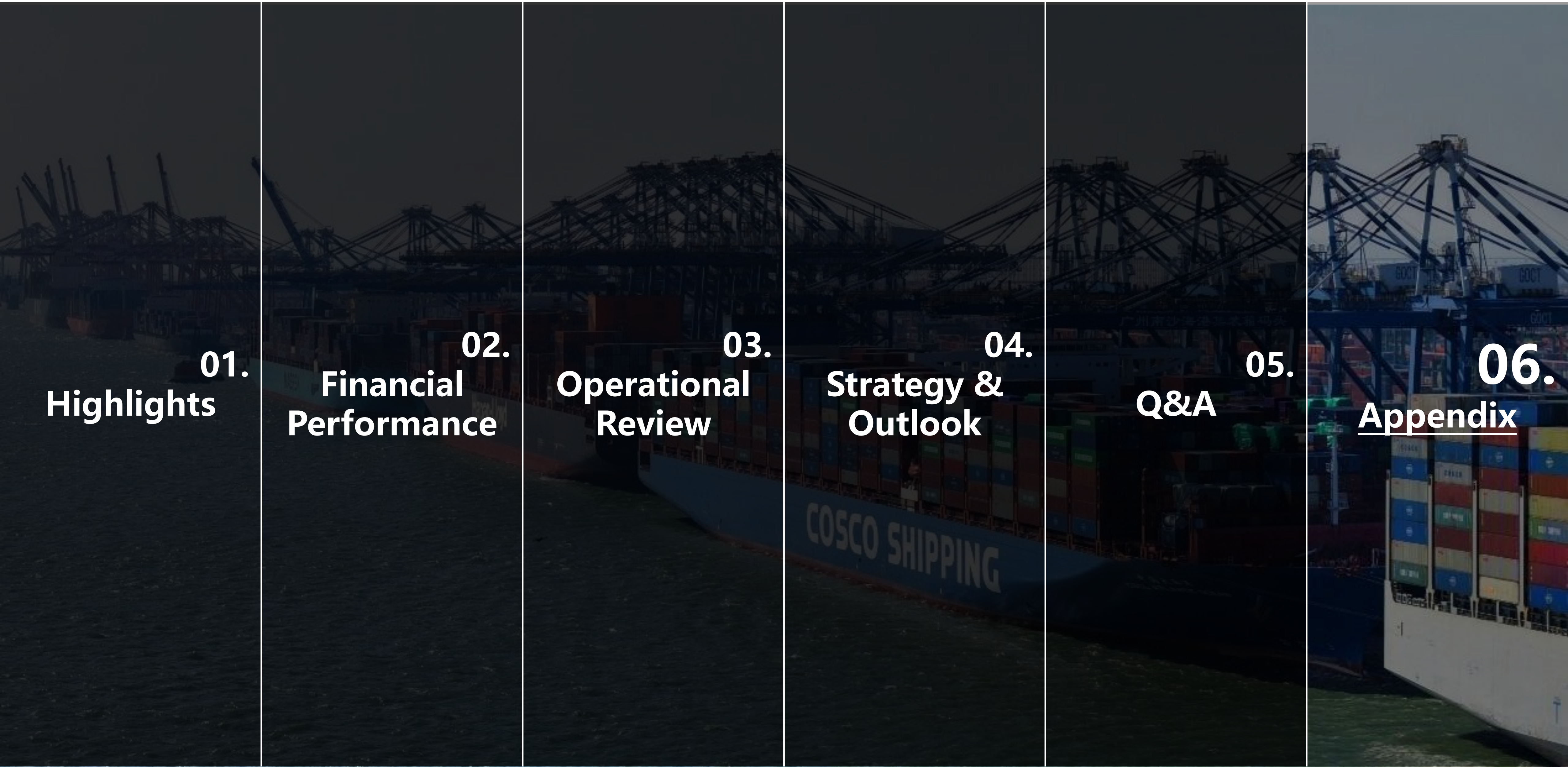
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Appendix
COSCO SHIPPING

ESG Performance Highlights

Greenhouse Gas (GHG) Emissions

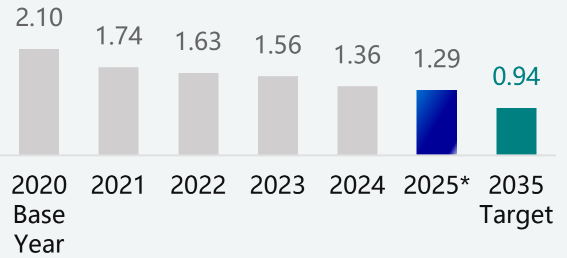
2025 GHG Emissions Intensity

1.29 tCO_2e per US$10,000 of revenue

Compared to 2020 Baseline Year

38.5% ↓

The Group's emission intensity:
(tCO_2e per US$10,000 of Revenue)



Mid-term Target:

-To reduce GHG (scope 1 and scope 2) emissions intensity by 55% in 2035

Long-term Target:

-To achieve carbon neutrality no later than 2050

Energy Consumption

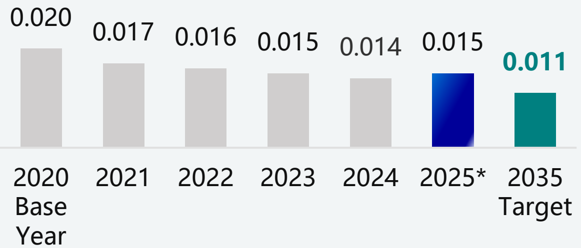
2025 Energy Consumption Intensity

0.015 TJ per US$10,000 of revenue

Compared to 2020 Baseline Year

22.2% ↓

The Group's energy consumption intensity:
(TJ per US$10,000 of Revenue)



Mid-term Target:

-To reduce energy consumption intensity by 45% in 2035

G

- Board Anti-corruption and ESG training 100%
- Board female and independent director representation: 22.2% and 55.6%
- 0 cybersecurity incident and data breach incident

R

- Completed first climate-related financial implication analysis
- Renewable energy: installed capacity 22MW, power generation >24 million kwh
- Tianjin Container Terminal was awarded "four-star" smart and green port

A

- CSP's intelligent container vehicles selected for national pilot projects
- "2030 Next-Generation AI" project: development of intelligent operation and maintenance system for full lifecycle of key terminal equipment
- Smart container vehicles handling volume: 1.27 million TEU, increased 88.4% YoY

N

- Initiated nature-related assessment for 19 subsidiaries according to TNFD framework
- Donated to the WWF for coral and seagrass habitat restoration project
- Water consumption intensity decreased 23.1% YoY

D

- Issued the Workforce Diversity Policy, covering senior management
- Average employee training hours: 32; female employee representation: 17.2%
- Total donations exceeded US$1.64 million, volunteer services of 2,555 hours

*CSP Chancay Terminal and Xiamen Haicang Supply Chain both commenced operations in November 2024, therefore, they have been included in the reporting scope since 2025.

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Thank You!

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