COSCO SHIPPING Ports Limited
中遠海運港口有限公司

The Ports for ALL

WEAVING NEW CONNECTIONS
EMPOWERING SMART JOURNEYS

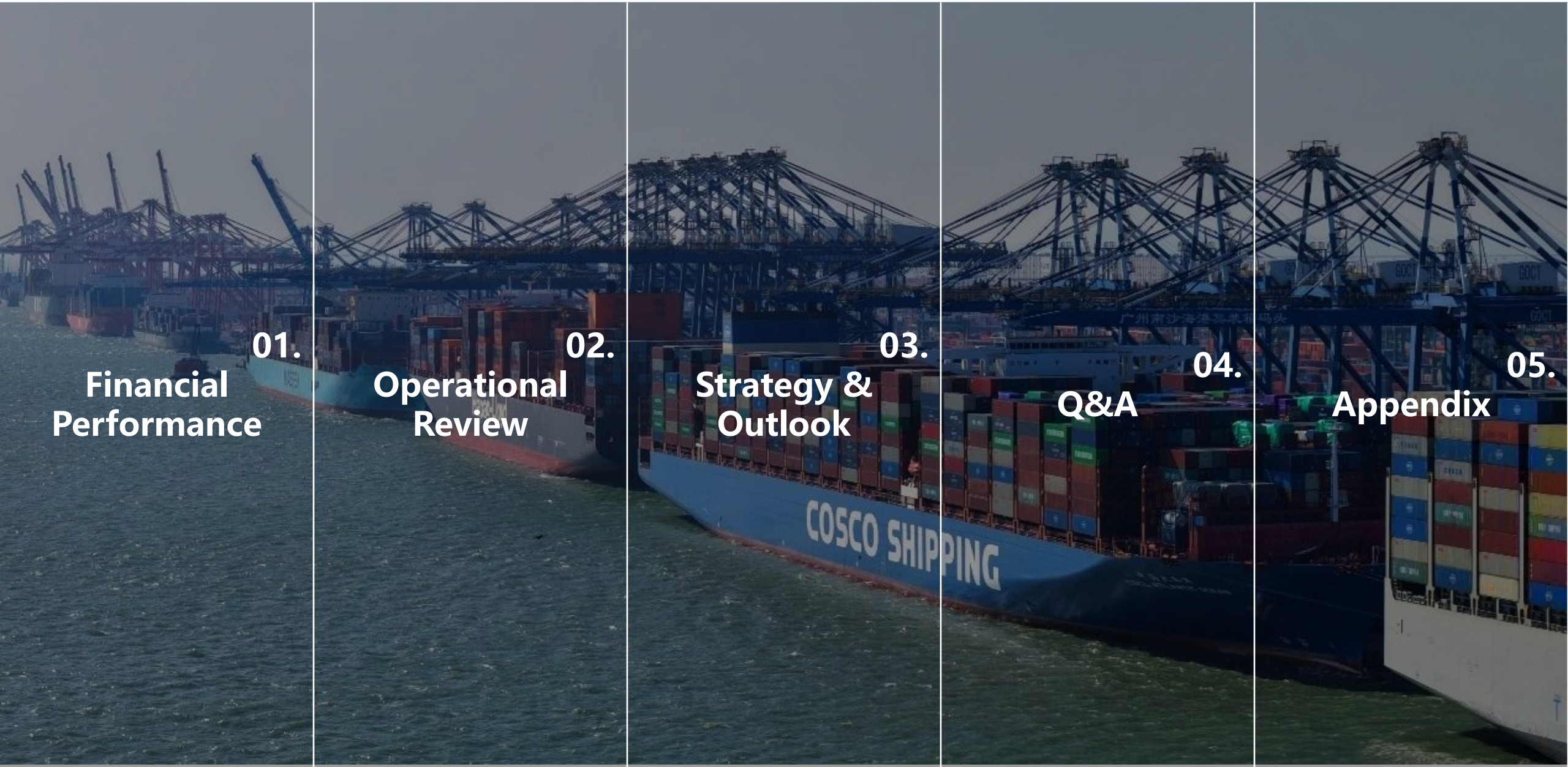


3Q2026 Financial Results

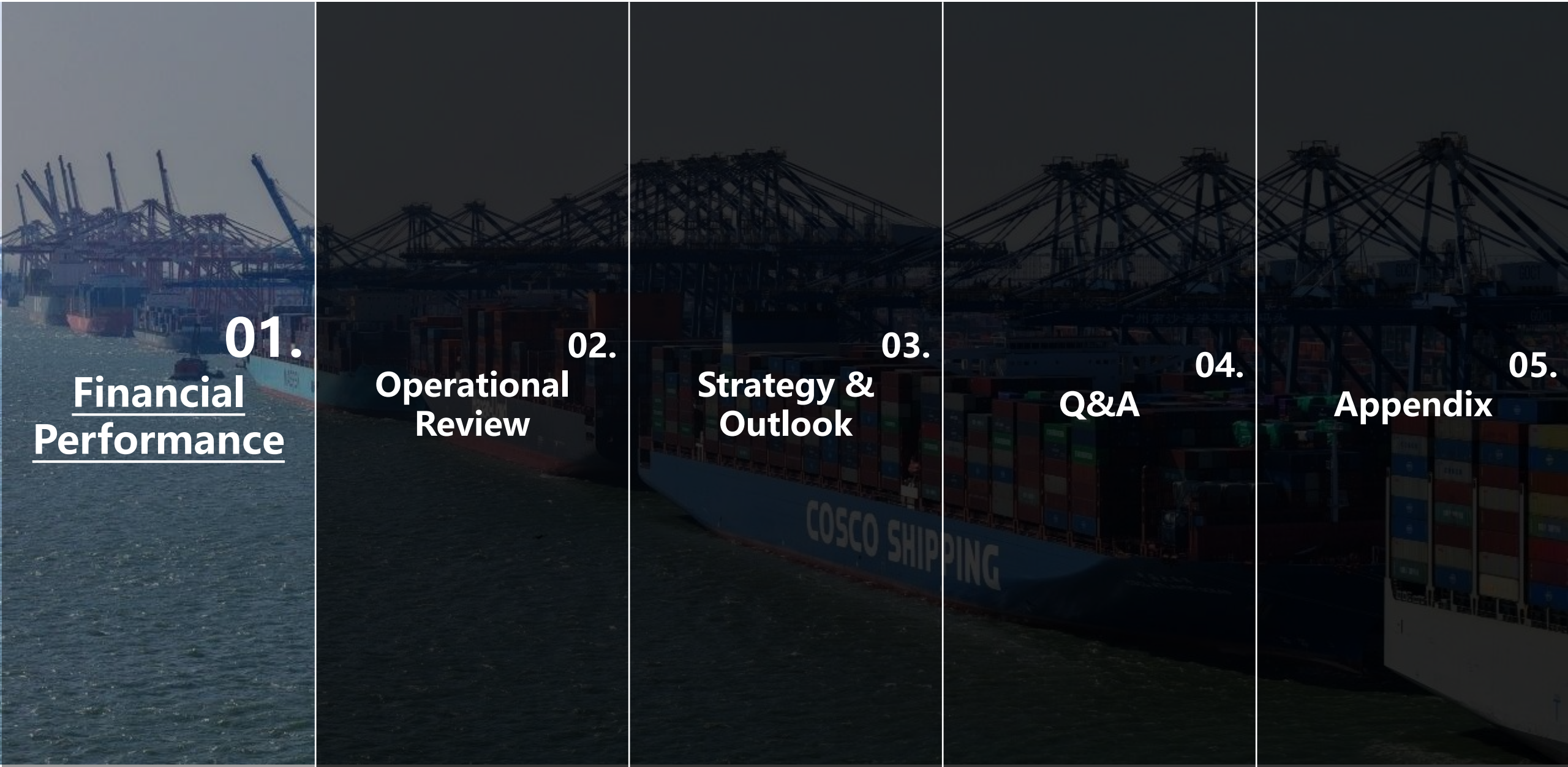
October 2026

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中遠海運港口有限公司
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The Ports for ALL



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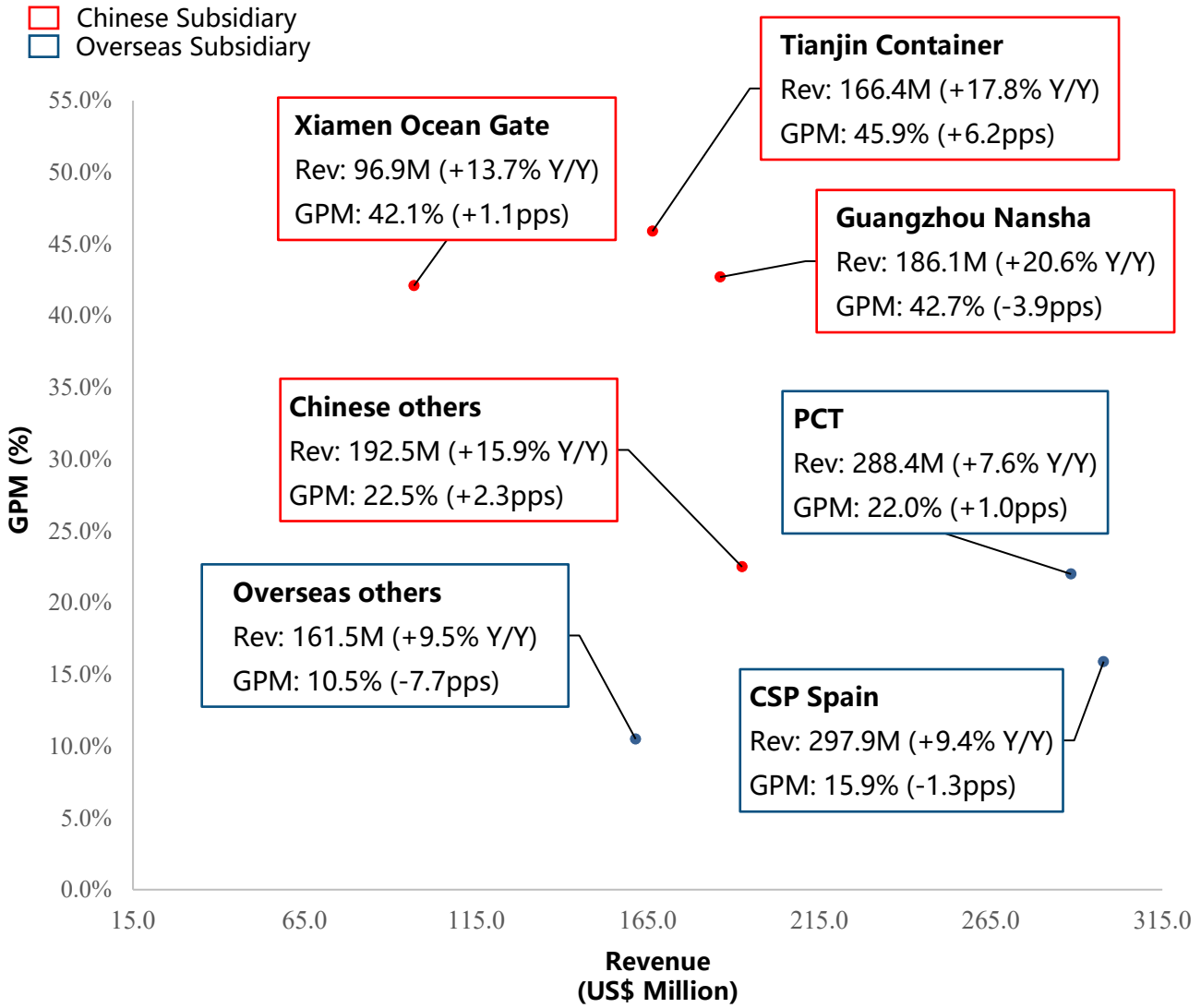

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04 | Strong Throughput Growth in 9M Drives Financial Performance

Total Throughput	Revenue	Gross Profit	EBITDA	Profit Attributable to Shareholders
YoY +8.1%	YoY +12.6%	YoY +12.6%	YoY +18.4%	YoY +19.7%
122.4 Million TEU	1,389.7 Million USD	367.6 Million USD	798.7 Million USD	316.3 Million USD

05 | Chinese and Overseas Subsidiaries Continued to Contribute Accelerating the Development of New Projects

9M2026 Subsidiaries revenue (US$ Million) and GPM (%)



	9M2026 Revenue (US$ Million)	9M2026 GPM (pps)
China Subsidiaries	641.9 (+17.4%)	37.4% (+1.5pps)
Overseas Subsidiaries	747.8 (+8.7%)	17.1% (-1.8pps)
Total Subsidiaries	**1,389.7 (+12.6%)**	**26.5% (+0.1pps)**

➢ **5 key regional shipping hubs have continued to be our major contributors in 9M2026:**

- Chinese subsidiary terminals:
  - Gross profit margin of **Xiamen, Guangzhou Nansha and Tianjin terminals** remained well above 40%, their revenue recorded double-digit YoY growth;
- Overseas subsidiary terminals:
  - **PCT and CSP Spain terminals** recorded a YoY increase in revenue.

➢ **Accelerating to build new projects:**

- New terminals are still in the early stages of market expansion and capacity growth, but economies of scale are starting to pick up

06 China Terminals Deliver Growth in 9M Overseas Impacted by Newly Commissioned Terminals

Total Terminal Profit

371.0 M USD YoY ▲+4.6%

Chinese terminal profit: Terminals in the Yangtze River Delta and Southeast Coast recorded high profit growth, mainly driven by higher profits at Shanghai and Xiamen terminals;

Overseas terminal profit: The newly commissioned terminals are in the capacity ramp-up stage, whereas recurring overseas terminal profit recorded a positive YoY growth.

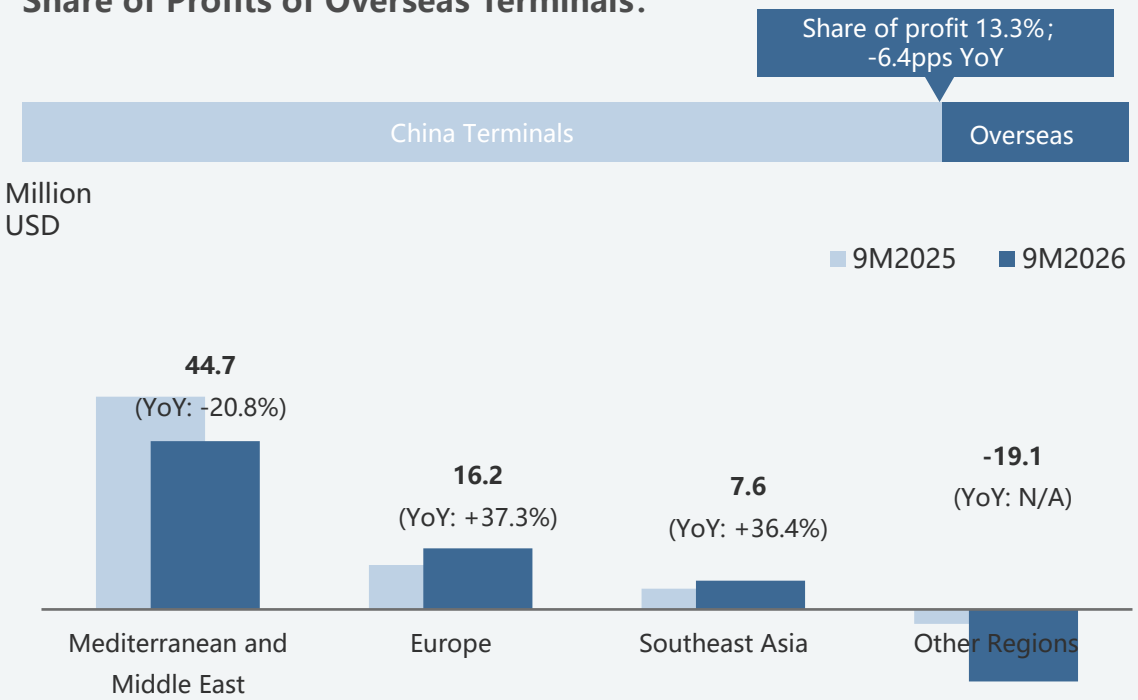
China Terminal Profit 321.6 M USD YoY ▲+13.0%

Share of Profits of China Terminals:



Overseas Terminal Profit 49.4 M USD YoY ▼-29.5%

Share of Profits of Overseas Terminals:



*Mediterranean and Middle East: **PCT, CSP Abu Dhabi and CFS**, RSGT, Suez Canal, Kumport, Vado, Sokhna terminals and other related business;*
*Europe: **CSP Spain, CSP Zeebrugge and CFS**, Antwerp, Euromax, CTT and other related business;*

Southeast Asia: COSCO-PSA Terminal, HLT and TLT Laemchabang Terminals;
*Other Regions: **CSP Chancay, Guinea,** Seattle Terminal*

07 | Solid Balance Sheet Anchors Sustainable Growth

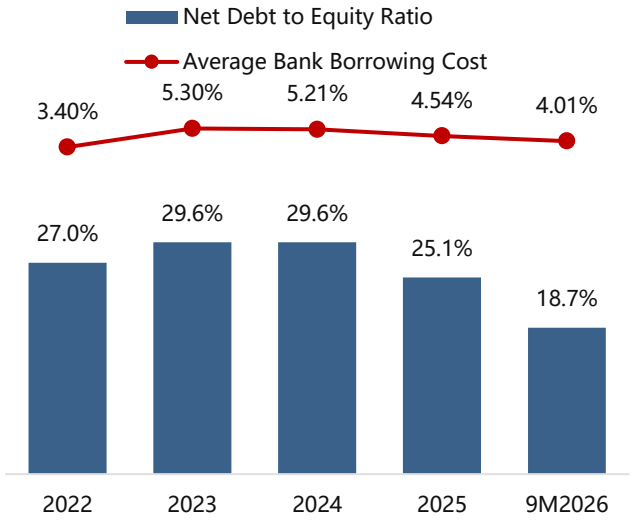
Healthy Financial Position Further Propels Sustainable Growth

- A stable cash position will help our company continue seeking new investment opportunities;
- Our net debt-to-equity ratio as of 30 September 2026 was 18.7%, remaining at a low level;
- In 9M2026, the average bank borrowing costs decreased to 4.01%, showing the effectiveness of our finance cost control measures

USD Million	As of 31 Dec 2025	As of 30 Sep 2026
Total assets	12,783.4	13,039.5
Total Liabilities	5,240.1	5,063.8
Total Debt	3,239.4	2,906.1
Equity Attributable to Shareholders	6,411.6	6,817.4
Cash and Bank Balance	1,332.4	1,408.3

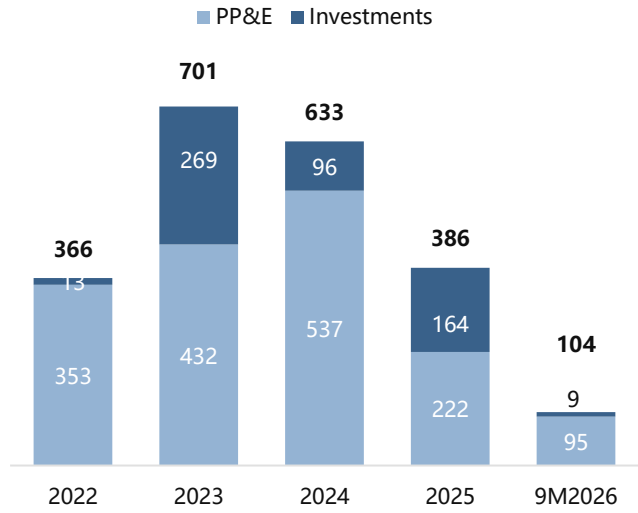
Net debt-to-equity ratio & average bank borrowing cost

18.7%
9M2026 Net Debt to Equity Ratio

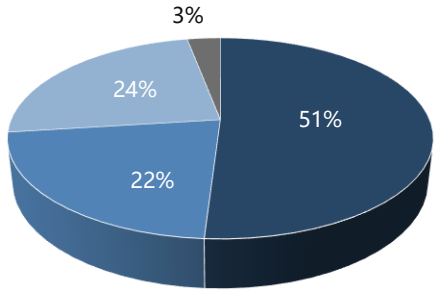


CAPEX (Million USD)

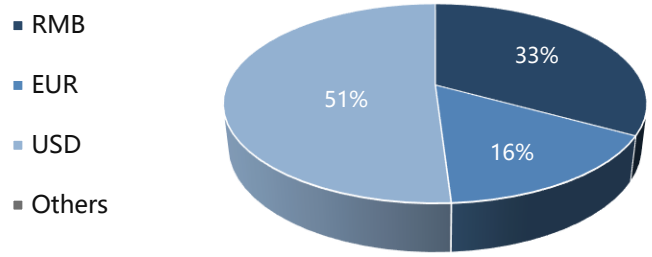
104.3 Million USD
9M2026 CAPEX

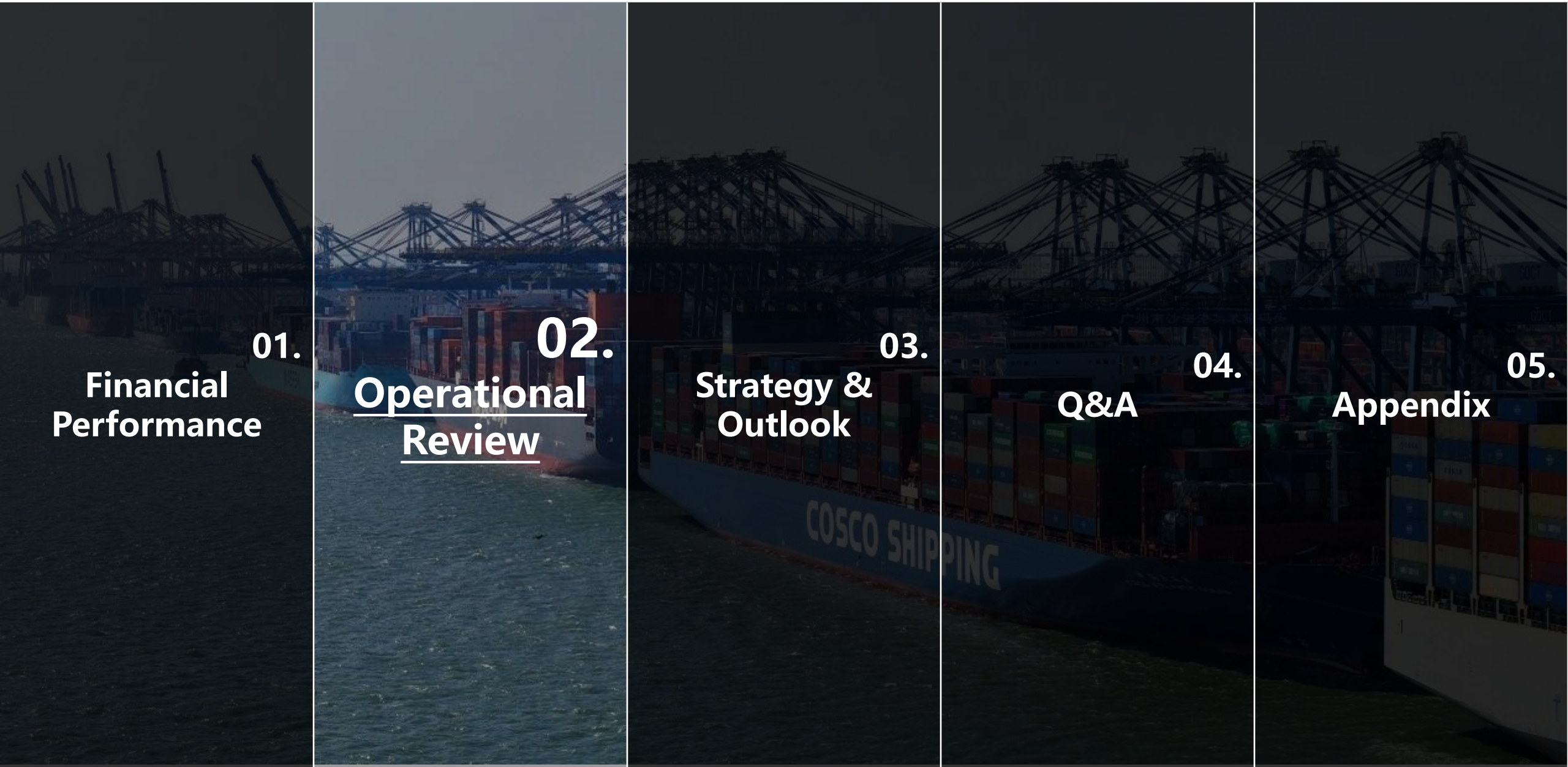


Cash and Bank Balance



Total Debt Structure





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09 | Throughput Achieves Strong Growth Momentum

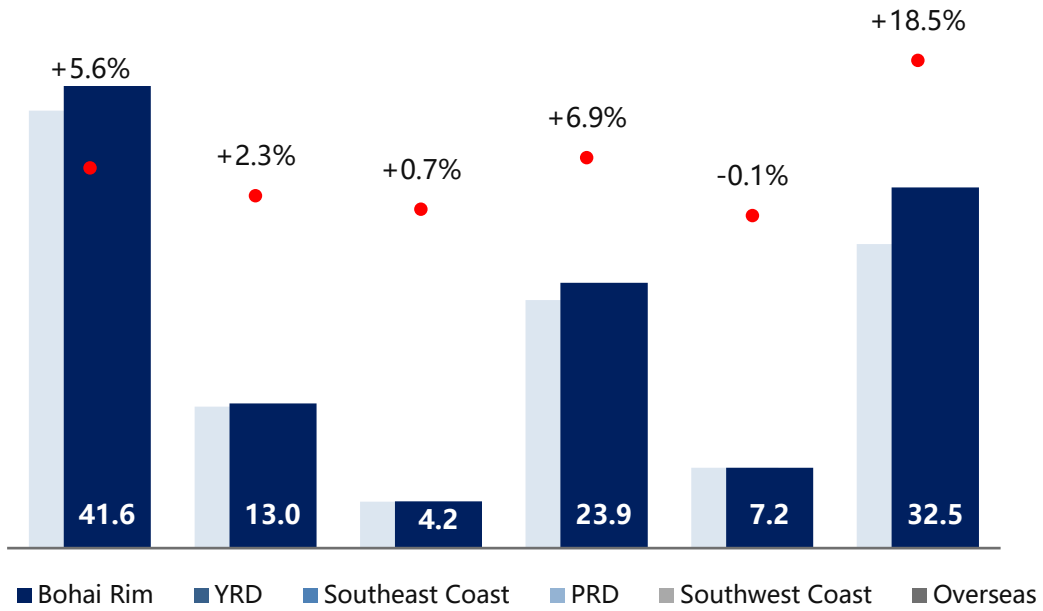
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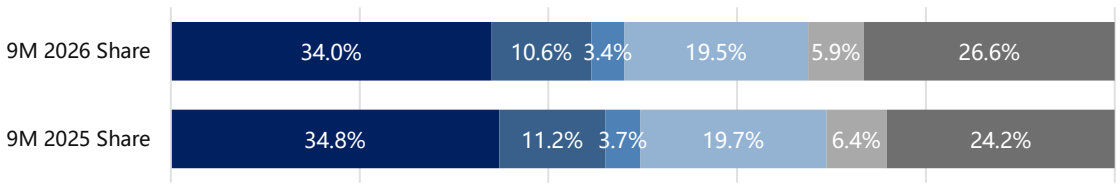
Total Throughput ▲ +8.1% YoY
122.4 M TEU

Overseas terminals continued to drive our company throughput growth in 9M2026

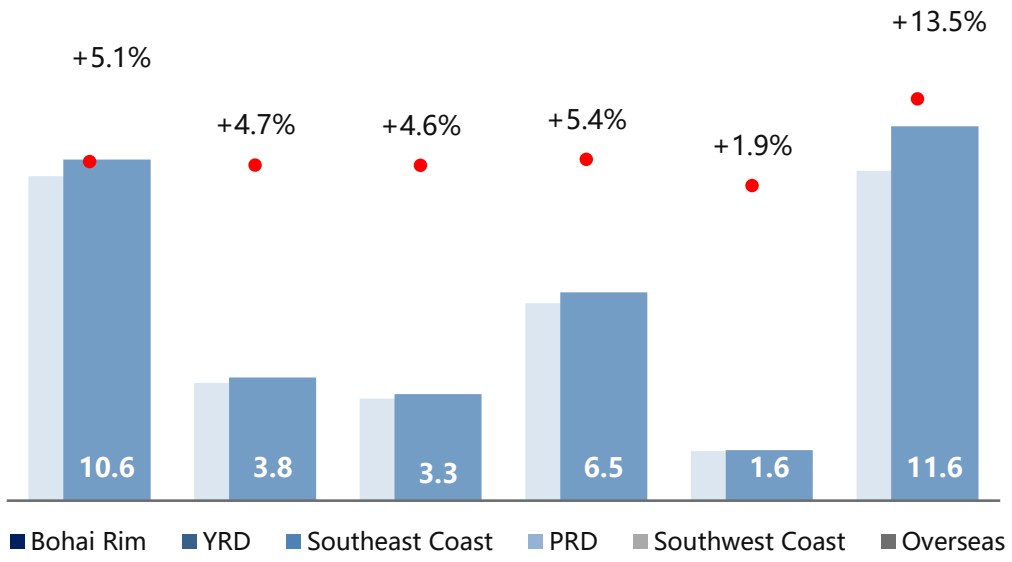
Equity Throughput ▲ +7.4% YoY
37.4 M TEU

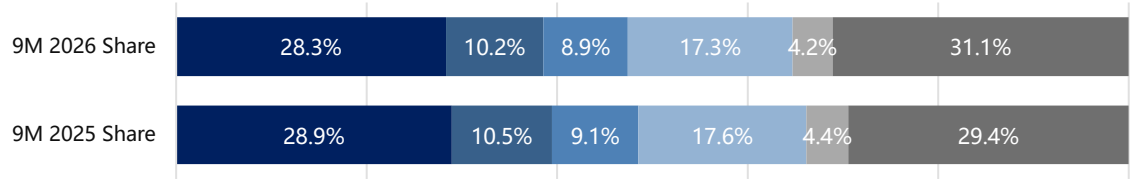
9M2026 Total Throughput by Region (M TEU)





9M2026 Equity Throughput by Region (M TEU)





International Routes Throughput Growth and Domestic Routes Throughput Recovery in 9M Lifted ASP at Our Subsidiaries

- International routes throughput grew 2.0% YoY in 9M2026, while domestic routes volume grew 1.6% YoY, marking a significant improvement from a 5.8% decrease in 1H2026;
- ASP in Europe rose 2.0% YoY, while ASP in China grew by 5.1%

Continuing to attract new routes

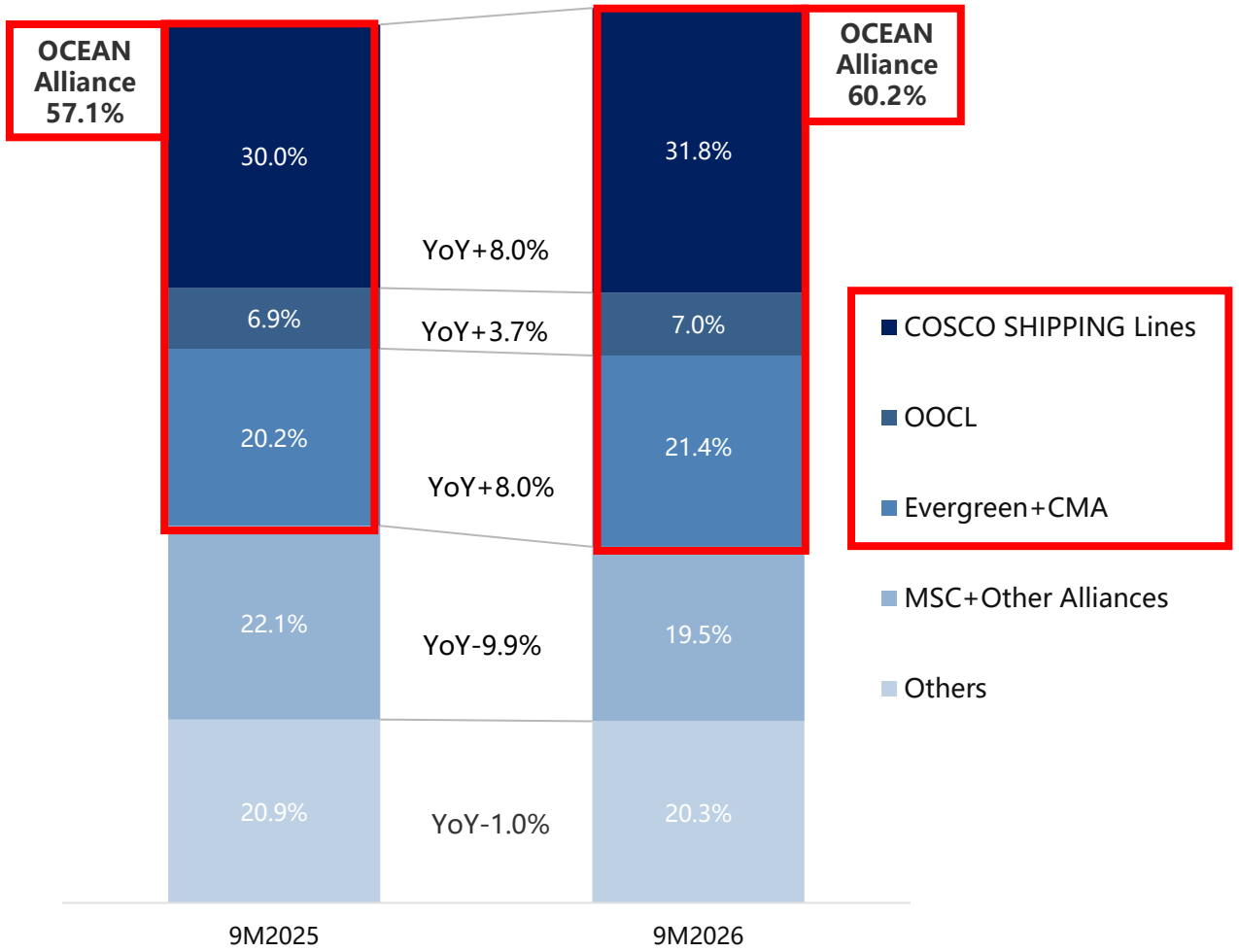
01 International Routes Throughput **+2.0% YoY**

02 Domestic Routes Throughput **+1.6% YoY**

03 Change in ASP at European Subsidiaries (in EUR) **+2.0% YoY**

04 Change in ASP at Chinese Subsidiaries (in RMB) **+5.1% YoY**

Customer Composition of 9 Major Subsidiaries(1) in 9M2026



(1) Total throughput from 9 major subsidiaries handling calls from all shipping lines, including terminals at TCT, Guangzhou Nansha, Xiamen, Lianyungang, PCT, CSP Spain, CSP Zeebrugge, CSP Abu Dhabi and Peru Chancay.

中遠海運港口有限公司 COSCO SHIPPING Ports Limited
The Ports for ALL

Transporting High-Value Goods

Targeting Shipping Companies

Building Solutions for Industrial Supply Chains

"Shipping+Ports+Logistics" Integrated Development

Establishing New Logistics Hubs

Integrating Terminal Operations

Allocating Logistics Resources

Xiamen Haitou Supply Chain



Total Area
377,100m²

Warehouse Area
218,500m²

Usage Rate
~90%

Xiamen Haicang Supply Chain



Total Area
23,800m²

Warehouse Area
20,000m²

Usage Rate
~50%

In operation since Nov 2024

CSP Abu Dhabi CFS Phase I (1)



Total Area
273,970m²

Warehouse Area
50,666m²

Usage Rate
~55%

(1) The entire Abu Dhabi CFS project (Phases 1 & 2) has a total warehouse area of 105,225m², the total capital expenditure is estimated at USD 138 M.

CSP Zeebrugge CFS



Total Area
77,869m²

Warehouse Area
41,582m²

Usage Rate
~85%

Accelerating Smart Port Innovation







SMART PORTS

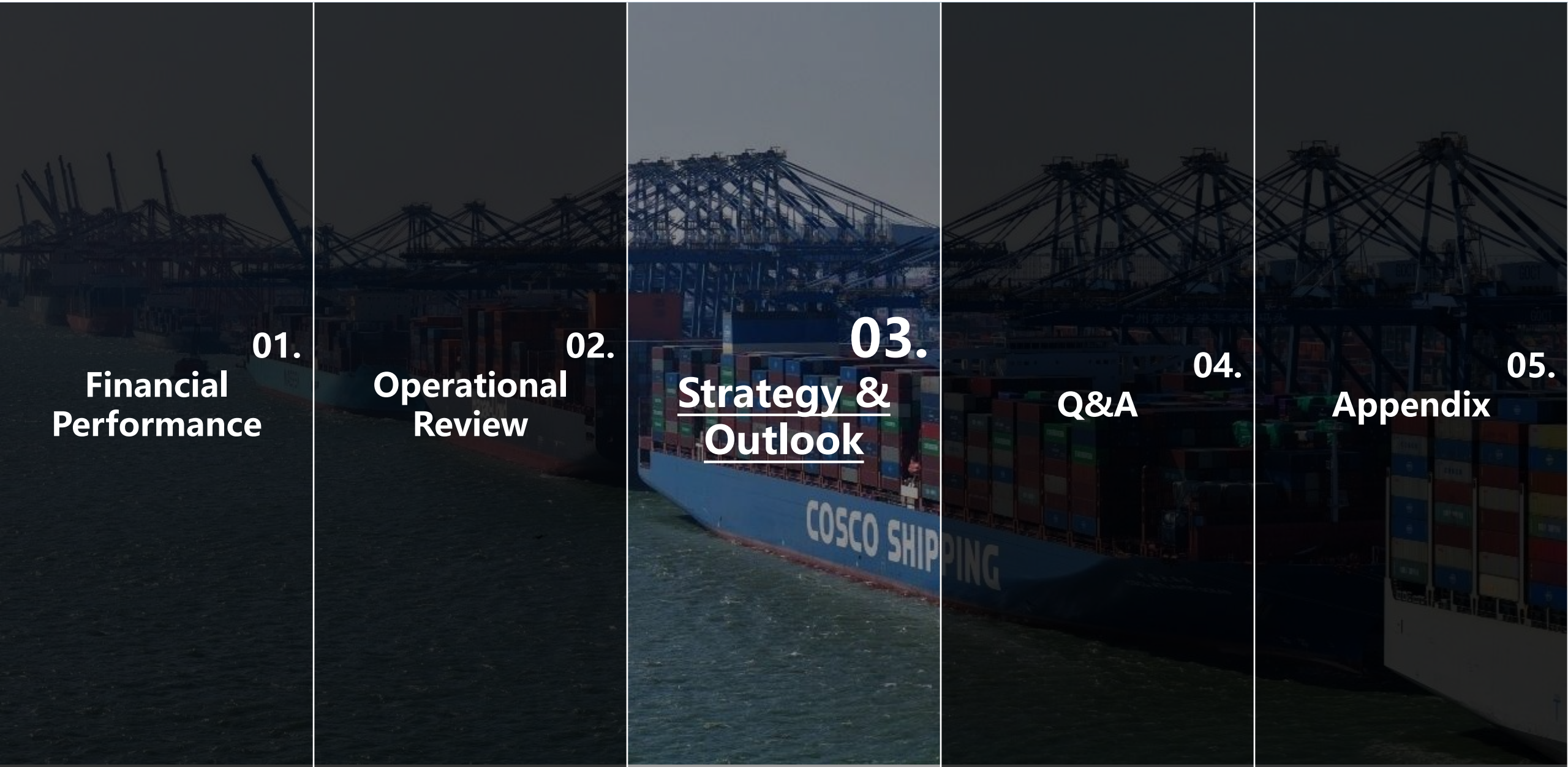
- Deployed smart container vehicles commercially at CSP Xiamen, Wuhan, Quanzhou, Abu Dhabi, Nantong, Guangzhou Nansha, and Chancay terminals;
- Launched commercial operations at CSP Chancay Terminal in Peru in 2Q2025, debuting South America's first smart port;
- Accelerate the expansion and development of smart ports across other terminals in the future

DIGITAL INTELLIGENCE

- EAM: Standardized management and operational processes, delivering remarkable results in cost reduction and significantly enhancing subsidiary efficiency;
- MIS: Launched a new digital solution to optimize supply chain data reporting and management;
- WMS: Expanded end-to-end digital supply chain services to comprehensively support business growth

INFORMATION TECHNOLOGY

- TOS: Deployed the Navis N4 system at CSP Zeebrugge, Lianyungang, Quanzhou Pacific, Jinjiang, Wuhan, and Nantong terminals, steadily driving up operational efficiency at each port.
- Continue upgrading and optimizing TOS capabilities across the global terminal network where conditions permit.



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Development Strategy Driven by "Global Network Expansion" and "Lean Operations"

Optimizing Global Portfolio

Elevating Operational Performance

Global Layout

Continuously build a globally efficient port network, continue to explore investment opportunities in key hub ports in emerging markets, regional markets, and third-country markets, as well as core supply chain resources behind the ports.

Balanced Development

Build a balanced global port network, seize investment opportunities in potential greenfield and brownfield projects, explore strategically significant subsidiaries and highly profitable non-subsidiaries.

Efficiency

Dispose non-core terminal assets strategically to enhance the profitability and efficiency of the asset portfolio.



Integration + Digitalization + Green Development

Strengthening Lean Operations

Enhancing Development Quality

Cost Reduction

Promote cost control with a focus on operating cost per TEU. Leverage digitalization measures to achieve the efficient utilization of resources, helping to reduce production costs.

Synergy

Strengthen synergy between ports and shipping lines, engage in marketing strategies with major shipping companies, improving service capabilities under the COSCO "dual-brand" strategy.

Digitalization

Through digital and intellectual innovation, starting from the digitalization of customer service, port automation and information management intelligence, we have formed a systematic ability to empower lean operations and serve customers efficiently.

Outlook – Becoming a Leading Global Port Logistics Service Provider

Leading Global Port Logistics Service Provider

Goal for 2026:

At least align 2026 equity throughput growth with industry averages

Long Term Goal :

Strengthen our globalization strategy, increase capacity in a steady manner, continuously improve value creation, strive to achieve higher competitiveness and sustainable development

GOALS

Volume Growth

↓ Costs &
↑ Revenue

Value Creation

OPPORTUNITIES

Domestic Demand

Emerging Markets

Supply Chains Extension

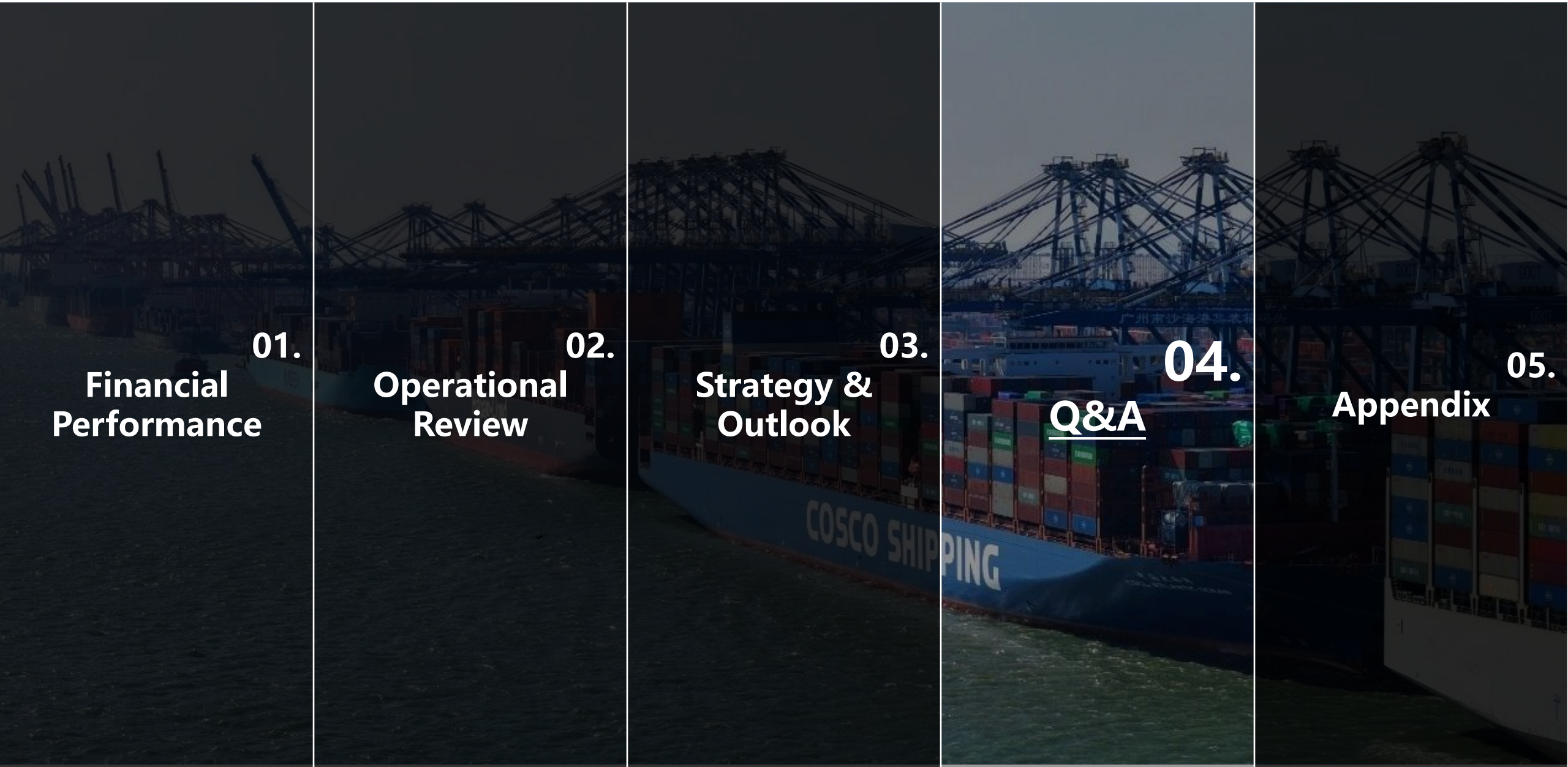
Green Ports

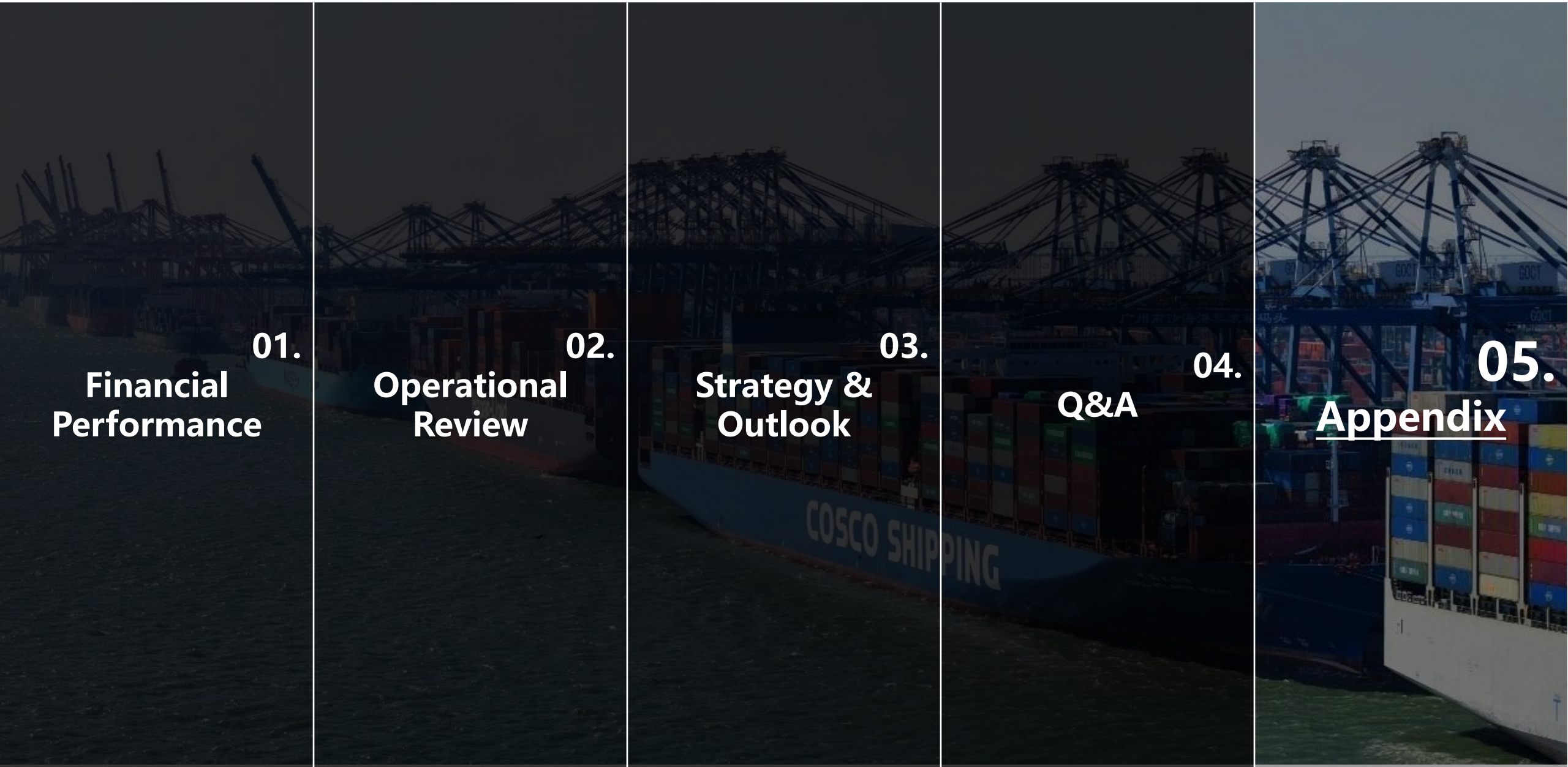
Smart Ports

CHALLENGES

Slowing global economic growth, intensifying trade frictions, and stubbornly high inflation

A volatile geopolitical landscape and restructuring of global value chains disrupting global logistic newtworks


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Industry Awards and Recognitions: IR & ESG

Awards from Mainstream IR & ESG











HKQAA:
- Outstanding Carbon Neutrality Contribution Management Award (Shipping Industry) – Excellent Visionary Carbon Neutrality Planning Blueprint

HKIRA:
- ESG Excellence Award
- Best IR Company
- Best ESG (Environment)
- Best ESG (Social)
- Best ESG (Corporate Governance)
- Best Annual Report

Corporate Governance Asia Magazine:
- Best CEO in Asia
- Best CFO in Asia
- Best Investor Relations Officer
- Best Investor Relations Team
- Asia Sustainability Award

Gelonghui:
- ESG Information Disclosure Excellence Enterprise

BDO ESG Awards 2026:
- Best in Reporting Award (Middle Market Cap) — Certificate of Merit
- Theme Award — Certificate of Merit

Recognitions from Mainstream ESG Ratings and Indices (As of 30 September 2026)

FTSE4Good

Hang Seng Corporate Sustainability Index Series Member 2025-2026

MSCI

CDP DISCLOSURE INSIGHT ACTION

SUSTAINALYTICS

Wind ESG COSCO SHIP PORT 2026 Rating

FTSE4Good Index Series
Constituent

HSCSI
ESG Rating AA-

MSCI
ESG Rating BBB

CDP 2025
Climate Change B

Sustainalytics
ESG Risk Rating 16.5 (Low Risk)

Wind
ESG Rating A

ESG Performance Highlights

Greenhouse Gas (GHG) Emissions

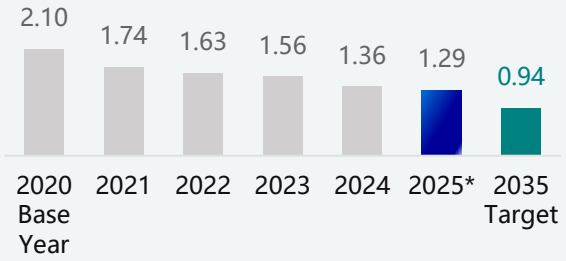
2025 GHG Emissions Intensity

1.29 tCO_2e per US$10,000 of revenue

Compared to 2020 Baseline Year

38.5% ↓

The Group's emission intensity:
(tCO_2e per US$10,000 of Revenue)



Mid-term Target:

-To reduce GHG (scope 1 and scope 2) emissions intensity by 55% in 2035

Long-term Target:

-To achieve carbon neutrality no later than 2050

Energy Consumption

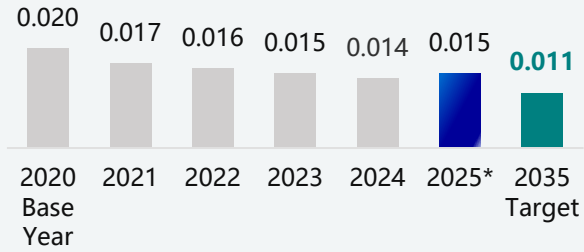
2025 Energy Consumption Intensity

0.015 TJ per US$10,000 of revenue

Compared to 2020 Baseline Year

22.2% ↓

The Group's energy consumption intensity
(TJ per US$10,000 of Revenue)



Mid-term Target:

-To reduce energy consumption intensity by 45% in 2035

G

- Board Anti-corruption and ESG training 100%
- Board female and independent director representation: 22.2% and 55.6%
- 0 cybersecurity incident and data breach incident

R

- Completed first climate-related financial implication analysis
- Renewable energy: installed capacity 22MW, power generation >24 million kwh
- Tianjin Container Terminal was awarded "four-star" smart and green port

A

- CSP's intelligent container vehicles selected for national pilot projects
- "2030 Next-Generation AI" project: development of intelligent operation and maintenance system for full lifecycle of key terminal equipment
- -Smart container vehicles handling volume: 1.27 million TEU, increased 88.4% YoY

N

- Initiated nature-related assessment for 19 subsidiaries according to TNFD framework
- Donated to the WWF for coral and seagrass habitat restoration project
- Water consumption intensity decreased 23.1% YoY

D

- Issued the Workforce Diversity Policy, covering senior management
- Average employee training hours: 32; female employee representation: 17.2%
- Total donations exceeded US$1.64 million, volunteer services of 2,555 hours

*CSP Chancay Terminal and Xiamen Haicang Supply Chain both commenced operations in November 2024, therefore, they have been included in the reporting scope since 2025.

This presentation contains certain forward-looking statements with respect to the financial condition, results of operations and business of COSCO SHIPPING Ports Limited ("COSCO SHIPPING Ports") and certain plans and prospects of the management of COSCO SHIPPING Ports.

Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual result or performance of COSCO SHIPPING Ports to be materially different from any future results or performance expressed or implied by such forward looking statements. Such forward-looking statements are based on numerous assumptions regarding COSCO SHIPPING Ports' present and future business strategies and the political and economic environment in which COSCO SHIPPING Ports will operate in the future.

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